



	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Taxation	\$ 276,550	\$ 277,681	\$ 278,835	\$ 280,011	\$ 281,212
Grants	\$ 1,511,223	\$ 1,652,917	\$ 1,658,209	\$ 1,673,213	\$ 1,677,817
Fees & Charges	\$ 1,071,192	\$ 1,081,981	\$ 1,098,085	\$ 1,114,512	\$ 1,133,401
Utilities - rates & charges	\$ 1,183,108	\$ 1,266,067	\$ 1,352,990	\$ 1,444,231	\$ 1,541,147
Transfer from Reserves	\$ 25,000	\$ 10,000	\$ 10,000	\$ -	\$ 48,000
Transfer from Reserve Fund	\$ 346,558	\$ 763,996	\$ 763,779	\$ 763,559	\$ 776,207
Debentures - Principal & Interest	\$ 35,339	\$ 36,046	\$ 36,767	\$ 37,502	\$ 38,252
Total Revenue	\$ 4,448,970	\$ 5,088,687	\$ 5,198,665	\$ 5,313,028	\$ 5,496,036
Taxation	\$ 81,000	\$ 81,020	\$ 81,040	\$ 81,061	\$ 81,082
General Government	\$ 1,069,820	\$ 1,047,113	\$ 1,057,393	\$ 1,074,416	\$ 1,139,721
Protection to persons and property	\$ 1,126,386	\$ 1,145,324	\$ 1,166,279	\$ 1,177,199	\$ 1,198,512
Transportation Services	\$ 2,592,489	\$ 2,568,273	\$ 2,623,408	\$ 2,645,029	\$ 2,717,417
Environment Services	\$ 698,300	\$ 713,962	\$ 729,943	\$ 746,244	\$ 762,965
Health Services / Medical Centre	\$ 156,423	\$ 160,409	\$ 164,838	\$ 171,929	\$ 173,777
Social Services	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000
Recreation and Cultural Services	\$ 968,492	\$ 985,225	\$ 1,002,251	\$ 1,019,573	\$ 1,037,197
Planning and Development	\$ 465,803	\$ 462,661	\$ 459,582	\$ 476,566	\$ 467,615
Transfer to Reserves	\$ 2,321,543	\$ 3,249,170	\$ 3,825,396	\$ 4,305,725	\$ 4,761,857
Transfer to Reserve Fund	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159
Transfer to Capital	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Debentures - Principal & Interest	\$ 805,768	\$ 807,994	\$ 810,265	\$ 812,580	\$ 723,443
Total Expense	\$ 11,686,183	\$ 12,621,311	\$ 13,320,553	\$ 13,910,483	\$ 14,463,745
Tax Support	\$ 7,237,214	\$ 7,532,623	\$ 8,121,889	\$ 8,597,455	\$ 8,967,709



	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Supplementary/Omits	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Tax penalties & interest	\$ 196,550	\$ 197,681	\$ 198,835	\$ 200,011	\$ 201,212
Mapleton Street Lighting - Tax Levy	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Supp/omits/penalties & interest	\$ 276,550	\$ 277,681	\$ 278,835	\$ 280,011	\$ 281,212
Grants - Provincial O.M.P.F.	\$ 735,500	\$ 735,500	\$ 750,210	\$ 765,214	\$ 780,518
Road Dept - Conditional Grants	\$ 586,023	\$ 727,417	\$ 717,999	\$ 717,999	\$ 717,999
Close to Home - Conditional Grants	\$ 179,300	\$ 179,300	\$ 179,300	\$ 179,300	\$ 179,300
Municipal Drainage - Conditional Grants	\$ 10,400	\$ 10,700	\$ 10,700	\$ 10,700	\$ -
Grants	\$ 1,511,223	\$ 1,652,917	\$ 1,658,209	\$ 1,673,213	\$ 1,677,817
Administration- Fees & Charges	\$ 16,090	\$ 16,412	\$ 16,740	\$ 17,075	\$ 17,416
Fire - Fees & Charges.	\$ 52,200	\$ 53,244	\$ 54,309	\$ 55,395	\$ 56,503
Animal Control - Fees & Charges.	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
By-Law Enforce - Fees & Charges.	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Building Dept - Fees & Charges.	\$ 380,500	\$ 383,010	\$ 390,670	\$ 398,484	\$ 406,453
Winter Control - Fees & Charges	\$ 60,000	\$ 61,200	\$ 62,424	\$ 63,672	\$ 64,946
Road Dept - Fees & Charges	\$ 7,300	\$ 7,300	\$ 7,300	\$ 7,300	\$ 7,300
Mapleton Medical Centre -Fees & Charges	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Cemeteries Drayton - Fees & Charges	\$ 11,400	\$ 11,628	\$ 11,861	\$ 12,098	\$ 12,340
Cemeteries Hollen - Fees & Charges	\$ 1,750	\$ 1,785	\$ 1,821	\$ 1,857	\$ 21,028
Close To Home - Fees & Charges	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700
PMD Arena - Fees & Charges	\$ 223,302	\$ 227,768	\$ 232,323	\$ 236,970	\$ 241,709
Drayton Ball Park / Soccer Field - Fees	\$ 5,500	\$ 5,610	\$ 5,722	\$ 5,837	\$ 5,953
Maryborough CC - Fees & Charges	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000
Alma CC - Fees & Charges	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Planning Dept - Fees & Charges	\$ 43,700	\$ 44,574	\$ 45,465	\$ 46,375	\$ 47,302
C&I Economic Develop - Fees & Charges	\$ 27,250	\$ 27,250	\$ 27,250	\$ 27,250	\$ 27,250
Municipal Drainage - Fees & Charges	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ -
Fees & Charges	\$ 1,071,192	\$ 1,081,981	\$ 1,098,085	\$ 1,114,512	\$ 1,133,401
Sanitary Sewer	\$ 650,085	\$ 701,393	\$ 755,737	\$ 813,374	\$ 875,146



	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Waterworks	\$ 533,023	\$ 564,674	\$ 597,253	\$ 630,857	\$ 666,001
Utilities rates & charges	\$ 1,183,108	\$ 1,266,067	\$ 1,352,990	\$ 1,444,231	\$ 1,541,147
Administration - Election	\$ 15,000	\$ -	\$ -	\$ -	\$ 48,000
Conservation Authority	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -
Transfer from Reserves	\$ 25,000	\$ 10,000	\$ 10,000	\$ -	\$ 48,000
Roads Dept	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159
Building Dept	\$ 7,004	\$ 11,792	\$ 11,575	\$ 11,355	\$ 11,129
Sanitary Sewer	\$ 14,450	\$ 293,152	\$ 293,152	\$ 293,152	\$ 306,026
Waterworks	\$ 6,945	\$ 140,893	\$ 140,893	\$ 140,893	\$ 140,893
Transfer from Reserve Fund	\$ 346,558	\$ 763,996	\$ 763,779	\$ 763,559	\$ 776,207
Title Drainage	\$ 35,339	\$ 36,046	\$ 36,767	\$ 37,502	\$ 38,252
Debentures - Principal & Interest	\$ 35,339	\$ 36,046	\$ 36,767	\$ 37,502	\$ 38,252
Total Revenue	\$ 4,448,970	\$ 5,088,687	\$ 5,198,665	\$ 5,313,028	\$ 5,496,036

TAXATION - Write-Off - 354, 357, 358 ARB	\$ 81,000	\$ 81,020	\$ 81,040	\$ 81,061	\$ 81,082
Council	\$ 127,320	\$ 134,946	\$ 130,313	\$ 132,171	\$ 134,055
Administration	\$ 897,500	\$ 912,167	\$ 927,081	\$ 942,246	\$ 957,666
Administration - Election	\$ 45,000	\$ -	\$ -	\$ -	\$ 48,000
General Government	\$ 1,069,820	\$ 1,047,113	\$ 1,057,393	\$ 1,074,416	\$ 1,139,721
Fire	\$ 585,212	\$ 595,284	\$ 605,532	\$ 615,961	\$ 626,574
Conservation Authority	\$ 122,310	\$ 123,741	\$ 126,016	\$ 118,336	\$ 120,703
Animal Control	\$ 26,900	\$ 27,018	\$ 27,987	\$ 28,546	\$ 29,117
By-Law Enforcement	\$ 11,011	\$ 11,161	\$ 11,313	\$ 11,468	\$ 11,625
Building Department	\$ 378,504	\$ 385,622	\$ 392,882	\$ 400,287	\$ 407,841
Emergency Measures	\$ 2,450	\$ 2,499	\$ 2,549	\$ 2,600	\$ 2,652
Protection to persons and property	\$ 1,126,386	\$ 1,145,324	\$ 1,166,279	\$ 1,177,199	\$ 1,198,512
Bridges & Culverts	\$ 118,008	\$ 93,898	\$ 119,802	\$ 95,721	\$ 121,655
Grass Mowing	\$ 34,891	\$ 35,539	\$ 36,200	\$ 36,873	\$ 37,559
Brushing / Tree Trimming	\$ 69,630	\$ 70,819	\$ 71,921	\$ 73,135	\$ 74,261



	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Ditching	\$ 62,391	\$ 63,488	\$ 64,605	\$ 65,741	\$ 66,898
Storm Sewers	\$ 45,737	\$ 46,622	\$ 47,559	\$ 48,498	\$ 49,488
Sweeping / Catch Basins	\$ 23,706	\$ 24,165	\$ 24,633	\$ 25,110	\$ 25,597
Line Painting	\$ 40,388	\$ 41,179	\$ 42,003	\$ 42,843	\$ 43,700
Crossing Guards	\$ 10,283	\$ 10,440	\$ 10,599	\$ 10,761	\$ 10,925
Sidewalks	\$ 88,484	\$ 69,815	\$ 69,947	\$ 70,081	\$ 70,218
Crack Sealing	\$ 50,873	\$ 51,886	\$ 52,919	\$ 53,973	\$ 55,048
Grading	\$ 51,751	\$ 67,902	\$ 53,862	\$ 55,430	\$ 57,006
Dust Control	\$ 133,519	\$ 136,146	\$ 138,826	\$ 141,559	\$ 144,345
Resurfacing	\$ 37,693	\$ 38,409	\$ 39,138	\$ 39,881	\$ 40,638
Gravel / Shoulder Maintenance	\$ 311,809	\$ 317,841	\$ 323,991	\$ 330,261	\$ 336,653
Patching / Washouts	\$ 75,354	\$ 76,693	\$ 78,056	\$ 79,444	\$ 80,857
Road Patrol	\$ 32,558	\$ 33,031	\$ 33,512	\$ 33,999	\$ 34,494
Safety Devises	\$ 40,109	\$ 40,801	\$ 41,504	\$ 42,221	\$ 42,949
Winter Maintenance - Roads	\$ 427,143	\$ 430,162	\$ 438,765	\$ 447,541	\$ 456,492
Winter Maintenance - Sidewalks	\$ 15,991	\$ 16,228	\$ 16,469	\$ 16,714	\$ 16,963
Roads Dept	\$ 456,184	\$ 463,552	\$ 471,054	\$ 478,692	\$ 486,468
Mapleton Street Lighting	\$ 45,000	\$ 45,800	\$ 46,616	\$ 47,448	\$ 48,297
Fleet	\$ 420,987	\$ 393,854	\$ 401,426	\$ 409,104	\$ 416,905
Transportation Services	\$ 2,592,489	\$ 2,568,273	\$ 2,623,408	\$ 2,645,029	\$ 2,717,417
Sanitary Sewer	\$ 377,400	\$ 386,900	\$ 396,700	\$ 406,700	\$ 417,000
Waterworks	\$ 320,900	\$ 327,062	\$ 333,243	\$ 339,544	\$ 345,965
Environment Services	\$ 698,300	\$ 713,962	\$ 729,943	\$ 746,244	\$ 762,965
Mapleton Medical Centre	\$ 89,238	\$ 92,111	\$ 95,408	\$ 98,847	\$ 102,434
Cemeteries - Mapleton	\$ 11,113	\$ 11,304	\$ 11,499	\$ 11,698	\$ 11,488
Cemeteries - Drayton	\$ 38,564	\$ 39,236	\$ 39,921	\$ 40,618	\$ 41,328
Cemeteries - Hollen	\$ 17,509	\$ 17,757	\$ 18,010	\$ 20,766	\$ 18,527
Health Services / Medical Centre	\$ 156,423	\$ 160,409	\$ 164,838	\$ 171,929	\$ 173,777
Close To Home/Seniors for Excellence	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000



	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Social Services	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000
PMD Arena	\$ 594,461	\$ 604,846	\$ 615,408	\$ 626,151	\$ 637,079
Mapleton Parks	\$ 187,316	\$ 190,454	\$ 193,646	\$ 196,894	\$ 200,198
Drayton Ball Park / Soccer Field	\$ 27,618	\$ 28,117	\$ 28,625	\$ 29,143	\$ 29,670
Maryborough Community Centre	\$ 108,689	\$ 110,622	\$ 112,591	\$ 114,595	\$ 116,635
Alma Community Centre	\$ 50,408	\$ 51,186	\$ 51,980	\$ 52,790	\$ 53,615
Recreation and Cultural Services	\$ 968,492	\$ 985,225	\$ 1,002,251	\$ 1,019,573	\$ 1,037,197
Planning & Zoning Dept	\$ 93,426	\$ 94,953	\$ 96,505	\$ 98,083	\$ 99,687
C&I - Economic Development	\$ 217,581	\$ 212,517	\$ 207,482	\$ 222,476	\$ 211,500
Municipal Drainage	\$ 154,796	\$ 155,192	\$ 155,596	\$ 156,007	\$ 156,428
Planning and Development	\$ 465,803	\$ 462,661	\$ 459,582	\$ 476,566	\$ 467,615
Council	\$ 2,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Administration	\$ 67,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Fire	\$ 120,000	\$ 107,100	\$ 109,242	\$ 111,427	\$ 113,655
Building Department	\$ 9,000	\$ 9,180	\$ 9,364	\$ 9,551	\$ 9,742
Emergency Measures	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Bridges & Culverts	\$ 500,000	\$ 900,000	\$ 1,400,000	\$ 1,800,000	\$ 2,100,000
Winter Maintenance - Roads	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Roads Dept	\$ 831,841	\$ 831,841	\$ 831,841	\$ 831,841	\$ 831,841
Sanitary Sewer	\$ 287,135	\$ 607,645	\$ 652,189	\$ 699,825	\$ 764,172
Waterworks	\$ 219,067	\$ 378,505	\$ 404,903	\$ 432,206	\$ 460,929
Mapleton Medical Centre	\$ -	\$ -	\$ -	\$ -	\$ 57,566
Cemeteries - Drayton	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
PMD Arena	\$ 140,000	\$ 142,800	\$ 145,656	\$ 148,569	\$ 151,541
Mapleton Parks	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Maryborough Community Centre	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Alma Community Centre	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
C&I - Economic Development	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Transfer to Reserves	\$ 2,321,543	\$ 3,249,170	\$ 3,825,396	\$ 4,305,725	\$ 4,761,857



	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Building Department	\$ 0	\$ 0	-\$ 0	\$ 0	-\$ 0
Roads Dept	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159
Transfer to Reserve Fund	\$ 318,159				
Roads Dept	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Transfer to Capital	\$ 900,000				
Administration	\$ 33,295	\$ 33,295	\$ 33,295	\$ 33,295	\$ 33,295
Bridges & Culverts	\$ 213,199	\$ 213,199	\$ 213,199	\$ 213,199	\$ 213,199
Roads Dept	\$ 326,477	\$ 326,477	\$ 326,477	\$ 326,477	\$ 326,477
Mapleton Street Lighting	\$ 70,294	\$ 71,700	\$ 73,134	\$ 74,597	\$ 76,089
Mapleton Medical Centre	\$ 91,500	\$ 91,500	\$ 91,500	\$ 91,500	\$ -
PMD Arena	\$ 5,664	\$ 5,777	\$ 5,893	\$ 6,011	\$ 6,131
Maryborough Community Centre	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Title Drainage	\$ 35,339	\$ 36,046	\$ 36,767	\$ 37,502	\$ 38,252
Debentures - Principal & Interest	\$ 805,768	\$ 807,994	\$ 810,265	\$ 812,580	\$ 723,443
Total Expense	\$ 11,686,183	\$ 12,621,311	\$ 13,320,553	\$ 13,910,483	\$ 14,463,745
Tax Support	\$ 7,237,214	\$ 7,532,623	\$ 8,121,889	\$ 8,597,455	\$ 8,967,709



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Council					
Wages/Salary	\$ 80,844	\$ 82,057	\$ 83,287	\$ 84,537	\$ 85,805
CPP	\$ 2,808	\$ 2,864	\$ 2,921	\$ 2,980	\$ 3,039
EHT	\$ 1,068	\$ 1,084	\$ 1,100	\$ 1,116	\$ 1,133
Travel Expenses	\$ 5,100	\$ 8,000	\$ 5,300	\$ 5,400	\$ 5,500
Mileage	\$ 750	\$ 1,500	\$ 800	\$ 825	\$ 850
Education/Seminar/Convention	\$ 5,100	\$ 8,000	\$ 5,300	\$ 5,400	\$ 5,500
Publications/Reference Books	\$ 300	\$ 306	\$ 312	\$ 318	\$ 325
Telephone/Communications	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Advertising	\$ 1,000	\$ 500	\$ 365	\$ 372	\$ 380
Computer - Hardware/Software	\$ 550	\$ 600	\$ 650	\$ 700	\$ 750
Computer - Maintenance Contract	\$ 6,000	\$ 6,120	\$ 6,242	\$ 6,367	\$ 6,495
Building - Maintenance	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Council Appreciation	\$ 3,800	\$ 3,876	\$ 3,954	\$ 4,033	\$ 4,113
Donations	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Miscellaneous	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 2,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Total Expense Council	\$ 129,820	\$ 136,946	\$ 132,313	\$ 134,171	\$ 136,055
Surplus/-Deficit	-\$ 129,820	-\$ 136,946	-\$ 132,313	-\$ 134,171	-\$ 136,055
Administration					
Grants - Ontario Conditional Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Certificates fees	-\$ 12,000	-\$ 12,240	-\$ 12,485	-\$ 12,734	-\$ 12,989
Commissioning / Certification	-\$ 90	-\$ 92	-\$ 94	-\$ 96	-\$ 97
Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Rental/Lease Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Composter Sales	\$ -	\$ -	\$ -	\$ -	\$ -
Sale of Property	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve Funds	\$ -	\$ -	\$ -	\$ -	\$ -
History Books	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	-\$ 4,000	-\$ 4,080	-\$ 4,162	-\$ 4,245	-\$ 4,330
Recovery Revenue	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Total Revenue Administration	-\$ 16,090	-\$ 16,412	-\$ 16,740	-\$ 17,075	-\$ 17,416
Wages/Salary	\$ 482,867	\$ 490,110	\$ 497,462	\$ 504,924	\$ 512,498
CPP	\$ 16,345	\$ 16,590	\$ 16,839	\$ 17,092	\$ 17,348
EI	\$ 7,479	\$ 7,591	\$ 7,705	\$ 7,821	\$ 7,938
WSIB	\$ 12,982	\$ 13,176	\$ 13,374	\$ 13,575	\$ 13,778
RSP	\$ 3,166	\$ 3,214	\$ 3,262	\$ 3,311	\$ 3,361
EHT	\$ 9,302	\$ 9,442	\$ 9,583	\$ 9,727	\$ 9,873
Benefits	\$ 38,122	\$ 38,694	\$ 39,274	\$ 39,863	\$ 40,461
OMERS	\$ 46,399	\$ 47,094	\$ 47,801	\$ 48,518	\$ 49,246
Debt Charges - Principal	\$ 20,900	\$ 20,900	\$ 20,900	\$ 20,900	\$ 20,900
Debt Charges - Interest	\$ 12,395	\$ 12,395	\$ 12,395	\$ 12,395	\$ 12,395
Travel Expenses	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
Mileage	\$ 2,700	\$ 2,754	\$ 2,809	\$ 2,865	\$ 2,923
Health & Safety	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Convention	\$ 16,500	\$ 16,830	\$ 17,167	\$ 17,510	\$ 17,860
Membership fees	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Publications/Reference Books	\$ 200	\$ 204	\$ 208	\$ 212	\$ 216
Insurance	\$ 60,000	\$ 61,200	\$ 62,424	\$ 63,672	\$ 64,946
Utilities	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577
Telephone/Communications	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Postage/Courier Service	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236
Advertising	\$ 12,000	\$ 12,240	\$ 12,485	\$ 12,734	\$ 12,989
Materials and Supplies	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
Meeting Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Repairs & Maintenance	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706
911 Signs/post/other	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Computer - Hardware/Software	\$ 5,805	\$ 5,921	\$ 6,039	\$ 6,160	\$ 6,283
Computer - Maintenance Contract	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061
Equipment - Maintenance	\$ 3,953	\$ 4,032	\$ 4,113	\$ 4,195	\$ 4,279
Building - Maintenance	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
Building & Property Taxes	\$ 4,500	\$ 4,590	\$ 4,682	\$ 4,775	\$ 4,871
Dept Clothing & Apparel	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Promotions	\$ -	\$ -	\$ -	\$ -	\$ -
Legal Services	\$ 23,000	\$ 23,460	\$ 23,929	\$ 24,408	\$ 24,896



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Audit Services	\$ 29,480	\$ 30,070	\$ 30,671	\$ 31,284	\$ 31,910
Allowance/Legal Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicle Maintenance/Expense	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Election Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Bank Charges	\$ 3,700	\$ 3,774	\$ 3,849	\$ 3,926	\$ 4,005
Cash Short/Over Rounding	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 67,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Transfer to Recoverable	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserve Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Sample Testing	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Administration	\$ 997,795	\$ 1,045,462	\$ 1,060,376	\$ 1,075,541	\$ 1,090,961
Administration - Election					
Transfer from Reserves	-\$ 15,000	\$ -	\$ -	\$ -	-\$ 48,000
Total Revenue Admin - Election	-\$ 15,000	\$ -	\$ -	\$ -	-\$ 48,000
Mileage/Travel/Meal Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Conventiom	\$ -	\$ -	\$ -	\$ -	\$ -
Publications/Reference Books	\$ -	\$ -	\$ -	\$ -	\$ -
Postage/Courier Service	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Materials and Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -
Election Expense	\$ 45,000	\$ -	\$ -	\$ -	\$ 48,000
Total Expense Admin - Election	\$ 45,000	\$ -	\$ -	\$ -	\$ 48,000
Surplus/-Deficit	-\$ 1,011,705	-\$ 1,029,050	-\$ 1,043,636	-\$ 1,058,466	-\$ 1,073,545
General Government Total Revenue	-\$ 31,090	-\$ 16,412	-\$ 16,740	-\$ 17,075	-\$ 65,416
General Government Total Expense	\$ 1,172,615	\$ 1,182,408	\$ 1,192,688	\$ 1,209,711	\$ 1,275,016
General Government Surplus/-Deficit	-\$ 1,141,525	-\$ 1,165,996	-\$ 1,175,948	-\$ 1,192,636	-\$ 1,209,600



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Fire Department					
Grants - Ontario Conditional Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Emergency Calls	-\$ 40,000	-\$ 40,800	-\$ 41,616	-\$ 42,448	-\$ 43,297
Inspection Fees	-\$ 200	-\$ 204	-\$ 208	-\$ 212	-\$ 216
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	-\$ 12,000	-\$ 12,240	-\$ 12,485	-\$ 12,734	-\$ 12,989
Recovery Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Fire Department	-\$ 52,200	-\$ 53,244	-\$ 54,309	-\$ 55,395	-\$ 56,503
Wages/Salary	\$ 291,021	\$ 295,386	\$ 299,817	\$ 304,314	\$ 308,879
CPP	\$ 3,063	\$ 3,109	\$ 3,156	\$ 3,203	\$ 3,251
EI	\$ 1,400	\$ 1,421	\$ 1,443	\$ 1,464	\$ 1,486
WSIB	\$ 12,944	\$ 13,139	\$ 13,336	\$ 13,536	\$ 13,739
RSP - employee	\$ 7,693	\$ 7,809	\$ 7,926	\$ 8,045	\$ 8,165
EHT	\$ 2,093	\$ 2,124	\$ 2,156	\$ 2,189	\$ 2,222
Benefits	\$ 7,156	\$ 7,263	\$ 7,372	\$ 7,482	\$ 7,595
OMERS	\$ 1,110	\$ 1,127	\$ 1,143	\$ 1,161	\$ 1,178
Travel Expenses	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Mileage	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Health & Safety	\$ -	\$ -	\$ -	\$ -	\$ -
Volunteer Driver's Licence Compliance	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Convention	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
External Training	\$ 16,500	\$ 16,830	\$ 17,167	\$ 17,510	\$ 17,860
Fire Prevention Programs	\$ 6,500	\$ 6,630	\$ 6,763	\$ 6,898	\$ 7,036
Fire Prevention Education	\$ -	\$ -	\$ -	\$ -	\$ -
Membership fees	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
Publications/Reference Books	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115	\$ 1,137
Insurance	\$ 21,000	\$ 21,420	\$ 21,848	\$ 22,285	\$ 22,731
Utilities	\$ 18,244	\$ 18,609	\$ 18,981	\$ 19,361	\$ 19,748
Telephone/Communications	\$ 4,500	\$ 4,590	\$ 4,682	\$ 4,775	\$ 4,871
Postage/Courier Service	\$ 100	\$ 102	\$ 104	\$ 106	\$ 108
Medical Supplies	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Advertising	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115	\$ 1,137
Materials and Supplies	\$ 8,000	\$ 8,160	\$ 8,323	\$ 8,490	\$ 8,659



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Repairs & Maintenance	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115	\$ 1,138
Computer Hardware/Software	\$ 351	\$ 358	\$ 365	\$ 372	\$ 380
Computer - Maintenance Contract	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520
Computer - Parts/Maintenance	\$ 525	\$ 536	\$ 546	\$ 557	\$ 568
Equipment - Maintenance	\$ 9,000	\$ 9,180	\$ 9,364	\$ 9,551	\$ 9,742
Equipment - fuel/oil/grease	\$ 8,000	\$ 8,160	\$ 8,323	\$ 8,490	\$ 8,659
Equipment - radio/pagers	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575	\$ 5,686
Equipment - parts/tools, etc	\$ 6,500	\$ 6,630	\$ 6,763	\$ 6,898	\$ 7,036
Radio Dispatch	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
Building - Maintenance	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Building - Snow removal	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
Dept Clothing & Apparel	\$ 4,203	\$ 4,287	\$ 4,372	\$ 4,460	\$ 4,549
Firefighter Recruitment & Retention	\$ 5,253	\$ 5,358	\$ 5,465	\$ 5,575	\$ 5,686
Uncollectible Accounts Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicle Maintenance/Expense	\$ 18,000	\$ 18,360	\$ 18,727	\$ 19,102	\$ 19,484
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
Fire Agreements	\$ 82,999	\$ 84,659	\$ 86,352	\$ 88,079	\$ 89,841
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 1,051	\$ 1,072	\$ 1,093	\$ 1,115	\$ 1,138
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 120,000	\$ 107,100	\$ 109,242	\$ 111,427	\$ 113,655
Total Expense Fire Department	\$ 705,212	\$ 702,384	\$ 714,774	\$ 727,388	\$ 740,229
Surplus/-Deficit	-\$ 653,012	-\$ 649,140	-\$ 660,466	-\$ 671,993	-\$ 683,726
Conservation Authority					
Transfer from Reserves	-\$ 10,000	-\$ 10,000	-\$ 10,000	\$ -	\$ -
Total Revenue Conservation Authority	-\$ 10,000	-\$ 10,000	-\$ 10,000	\$ -	\$ -
Materials and Supplies	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -
Program Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Grand River Conservation Authority	\$ 100,247	\$ 101,437	\$ 103,465	\$ 105,535	\$ 107,645
Maitland Valley Conservation Authority	\$ 12,063	\$ 12,304	\$ 12,550	\$ 12,801	\$ 13,057
Total Expense Conservation Authority	\$ 122,310	\$ 123,741	\$ 126,016	\$ 118,336	\$ 120,703
Surplus/-Deficit	-\$ 112,310	-\$ 113,741	-\$ 116,016	-\$ 118,336	-\$ 120,703



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
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Animal Control

Dog License Fees	-\$ 12,000	-\$ 12,000	-\$ 12,000	-\$ 12,000	-\$ 12,000
Dog Control Fines/Other	-\$ 2,000	-\$ 2,000	-\$ 2,000	-\$ 2,000	-\$ 2,000
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Animal Control	-\$ 14,000				
Education/Seminar/Convention	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Materials and Supplies	\$ 2,400	\$ 2,448	\$ 2,497	\$ 2,547	\$ 2,598
Computer - Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -
Computer - Maintenance Contract	\$ -	\$ -	\$ -	\$ -	\$ -
Livestock Claims	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789
Contracts	\$ 21,000	\$ 21,000	\$ 21,848	\$ 22,285	\$ 22,731
Total Expense Animal Control	\$ 26,900	\$ 27,018	\$ 27,987	\$ 28,546	\$ 29,117
Surplus/-Deficit	-\$ 12,900	-\$ 13,018	-\$ 13,987	-\$ 14,546	-\$ 15,117

By-Law Enforcement

Recovery Revenue	-\$ 1,500	-\$ 1,500	-\$ 1,500	-\$ 1,500	-\$ 1,500
Total Revenue By-Law Enforcement	-\$ 1,500				
Wages/Salary	\$ 8,112	\$ 8,233	\$ 8,357	\$ 8,482	\$ 8,609
CPP	\$ 256	\$ 260	\$ 264	\$ 268	\$ 272
EI	\$ 117	\$ 119	\$ 121	\$ 122	\$ 124
WSIB	\$ 189	\$ 192	\$ 195	\$ 198	\$ 201
EHT	\$ 121	\$ 123	\$ 125	\$ 127	\$ 128
Benefits	\$ 617	\$ 626	\$ 636	\$ 645	\$ 655
OMERS	\$ 599	\$ 607	\$ 617	\$ 626	\$ 635
Materials and Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Total Expense By-Law Enforcement	\$ 11,011	\$ 11,161	\$ 11,313	\$ 11,468	\$ 11,625
Surplus/-Deficit	-\$ 9,511	-\$ 9,661	-\$ 9,813	-\$ 9,968	-\$ 10,125

Building Department

Building permits - Fees	-\$ 365,000	-\$ 367,200	-\$ 374,544	-\$ 382,035	-\$ 389,676
Septic systems - Permit fees	-\$ 15,000	-\$ 15,300	-\$ 15,606	-\$ 15,918	-\$ 16,236



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Septic systems - Compliance letters	\$ -	\$ -	\$ -	\$ -	\$ -
Septic systems - Inspection Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve Funds	-\$ 7,004	-\$ 11,792	-\$ 11,575	-\$ 11,355	-\$ 11,129
Miscellaneous/Other Revenue	-\$ 500	-\$ 510	-\$ 520	-\$ 531	-\$ 541
Total Revenue Building Department	-\$ 387,504	-\$ 394,802	-\$ 402,245	-\$ 409,839	-\$ 417,582
Wages/Salary	\$ 251,755	\$ 256,790	\$ 261,926	\$ 267,164	\$ 272,508
CPP	\$ 9,519	\$ 9,710	\$ 9,904	\$ 10,102	\$ 10,304
EI	\$ 4,355	\$ 4,442	\$ 4,531	\$ 4,622	\$ 4,714
WSIB	\$ 7,159	\$ 7,302	\$ 7,448	\$ 7,597	\$ 7,749
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 4,577	\$ 4,668	\$ 4,762	\$ 4,857	\$ 4,954
Benefits	\$ 24,057	\$ 24,539	\$ 25,029	\$ 25,530	\$ 26,041
OMERS	\$ 22,995	\$ 23,455	\$ 23,924	\$ 24,402	\$ 24,890
Travel Expenses	\$ 2,300	\$ 2,346	\$ 2,393	\$ 2,441	\$ 2,490
Mileage	\$ 2,100	\$ 2,142	\$ 2,185	\$ 2,229	\$ 2,273
Health & Safety	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Convention	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577
Membership fees	\$ 1,723	\$ 1,757	\$ 1,793	\$ 1,828	\$ 1,865
Publications/Reference Books	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Insurance	\$ 1,063	\$ 1,063	\$ 1,063	\$ 1,063	\$ 1,063
Utilities	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706
Telephone/Communications	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Cell Phone	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Materials and Supplies	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
Computer - Hardware/Software	\$ 2,521	\$ 2,571	\$ 2,623	\$ 2,675	\$ 2,729
Computer - Maintenance Contract	\$ 7,800	\$ 7,800	\$ 7,800	\$ 7,800	\$ 7,800
Equipment - Maintenance	\$ 2,654	\$ 2,707	\$ 2,761	\$ 2,816	\$ 2,873
Fuel	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789
Building - Maintenance	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Dept Clothing & Apparel	\$ 1,600	\$ 1,632	\$ 1,665	\$ 1,698	\$ 1,732
Legal Services	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Vehicle Maintenance/Expense	\$ 1,576	\$ 1,607	\$ 1,640	\$ 1,672	\$ 1,706
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Professional Fees - Engineering	\$ 750	\$ 750	\$ 750	\$ 750	\$ 750
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F 150 4 X 4 # 00-102	\$ -	\$ -	\$ -	\$ -	\$ -
98 L Chev Pickup	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 9,000	\$ 9,180	\$ 9,364	\$ 9,551	\$ 9,742
Transfer to Reserve Funds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expense Building Department	\$ 387,504	\$ 394,802	\$ 402,245	\$ 409,839	\$ 417,582
Surplus/-Deficit	\$ -				

Emergency Measures

Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Canada Conditional Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Emergency Measures	\$ -				
Wages/Salary	\$ -	\$ -	\$ -	\$ -	\$ -
CPP	\$ -	\$ -	\$ -	\$ -	\$ -
EI	\$ -	\$ -	\$ -	\$ -	\$ -
WSIB	\$ -	\$ -	\$ -	\$ -	\$ -
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
OMERS	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Expenses	\$ 100	\$ 102	\$ 104	\$ 106	\$ 108
Mileage	\$ 50	\$ 51	\$ 52	\$ 53	\$ 54
Education/Seminar/Convention	\$ -	\$ -	\$ -	\$ -	\$ -
Telephone/Communications	\$ 800	\$ 816	\$ 832	\$ 849	\$ 866
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Materials and Supplies	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
Contracts -flood	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Total Expense Emergency Measures	\$ 7,450	\$ 7,499	\$ 7,549	\$ 7,600	\$ 7,652
Surplus/-Deficit	-\$ 7,450	-\$ 7,499	-\$ 7,549	-\$ 7,600	-\$ 7,652



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Protection to Persons & Property Total Revenue	-\$ 465,204	-\$ 473,546	-\$ 482,054	-\$ 480,734	-\$ 489,585
Protection to Persons & Property Total Expense	\$ 1,260,387	\$ 1,266,604	\$ 1,289,884	\$ 1,303,177	\$ 1,326,908
Protection to Persons & Property Surplus/ -Deficit	-\$ 795,183	-\$ 793,058	-\$ 807,830	-\$ 822,444	-\$ 837,323



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Bridges & Culverts					
Transfer from Reserve Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Bridges & Culverts	\$ -	\$ -	\$ -	\$ -	\$ -
Wages/Salary	\$ 36,006	\$ 36,546	\$ 37,094	\$ 37,650	\$ 38,215
CPP	\$ 1,241	\$ 1,260	\$ 1,279	\$ 1,298	\$ 1,317
EI	\$ 567	\$ 575	\$ 584	\$ 592	\$ 601
WSIB	\$ 1,014	\$ 1,029	\$ 1,044	\$ 1,060	\$ 1,076
RSP	\$ 628	\$ 637	\$ 646	\$ 656	\$ 666
EHT	\$ 673	\$ 683	\$ 694	\$ 704	\$ 715
Benefits	\$ 2,986	\$ 3,030	\$ 3,076	\$ 3,122	\$ 3,169
OMERS	\$ 2,894	\$ 2,938	\$ 2,982	\$ 3,026	\$ 3,072
Debt Charges - Principal	\$ 135,820	\$ 135,820	\$ 135,820	\$ 135,820	\$ 135,820
Debt Charges - Interest	\$ 77,379	\$ 77,379	\$ 77,379	\$ 77,379	\$ 77,379
Materials/Supplies	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
Studies / Reports	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 500,000	\$ 900,000	\$ 1,400,000	\$ 1,800,000	\$ 2,100,000
Total Expnse Bridges & Culverts	\$ 831,207	\$ 1,207,097	\$ 1,733,001	\$ 2,108,920	\$ 2,434,854
Surplus/-Deficit	-\$ 831,207	-\$ 1,207,097	-\$ 1,733,001	-\$ 2,108,920	-\$ 2,434,854
Grass Mowing					
Wages/Salary	\$ 7,668	\$ 7,783	\$ 7,899	\$ 8,018	\$ 8,138
CPP	\$ 314	\$ 319	\$ 323	\$ 328	\$ 333
EI	\$ 143	\$ 145	\$ 148	\$ 150	\$ 152
WSIB	\$ 218	\$ 222	\$ 225	\$ 228	\$ 232
RSP	\$ 328	\$ 333	\$ 338	\$ 343	\$ 348
EHT	\$ 140	\$ 142	\$ 144	\$ 146	\$ 148
Benefits	\$ 755	\$ 766	\$ 778	\$ 790	\$ 801
OMERS	\$ 325	\$ 330	\$ 335	\$ 340	\$ 345
Materials/Supplies	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Grass Mowing	\$ 34,891	\$ 35,539	\$ 36,200	\$ 36,873	\$ 37,559
Surplus/-Deficit	-\$ 34,891	-\$ 35,539	-\$ 36,200	-\$ 36,873	-\$ 37,559

Brushing / Tree Trimming

Wages/Salary	\$ 37,699	\$ 38,265	\$ 38,839	\$ 39,422	\$ 40,013
CPP	\$ 1,543	\$ 1,566	\$ 1,590	\$ 1,614	\$ 1,638
EI	\$ 705	\$ 715	\$ 726	\$ 737	\$ 748
WSIB	\$ 1,074	\$ 1,090	\$ 1,106	\$ 1,123	\$ 1,140
RSP	\$ 1,614	\$ 1,638	\$ 1,663	\$ 1,688	\$ 1,713
EHT	\$ 686	\$ 697	\$ 707	\$ 718	\$ 729
Benefits	\$ 3,712	\$ 3,768	\$ 3,824	\$ 3,882	\$ 3,940
OMERS	\$ 1,597	\$ 1,620	\$ 1,645	\$ 1,669	\$ 1,695
Materials/Supplies	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Equipment - Maintenance	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment - fuel/oil/grease	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Contracts	\$ 18,000	\$ 18,400	\$ 18,700	\$ 19,100	\$ 19,400
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Brushing/Tree Trimming	\$ 69,630	\$ 70,819	\$ 71,921	\$ 73,135	\$ 74,261
Surplus/-Deficit	-\$ 69,630	-\$ 70,819	-\$ 71,921	-\$ 73,135	-\$ 74,261

Ditching

Wages/Salary	\$ 23,564	\$ 23,917	\$ 24,276	\$ 24,640	\$ 25,010
CPP	\$ 901	\$ 914	\$ 928	\$ 942	\$ 956
EI	\$ 411	\$ 417	\$ 424	\$ 430	\$ 436
WSIB	\$ 664	\$ 674	\$ 684	\$ 695	\$ 705
RSP	\$ 808	\$ 820	\$ 832	\$ 845	\$ 857
EHT	\$ 425	\$ 431	\$ 438	\$ 444	\$ 451
Benefits	\$ 2,166	\$ 2,199	\$ 2,232	\$ 2,265	\$ 2,299
OMERS	\$ 1,253	\$ 1,272	\$ 1,291	\$ 1,310	\$ 1,330
Materials/Supplies	\$ 2,200	\$ 2,244	\$ 2,289	\$ 2,335	\$ 2,381
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
Drainage	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Ditching	\$ 62,391	\$ 63,488	\$ 64,605	\$ 65,741	\$ 66,898
Surplus/-Deficit	-\$ 62,391	-\$ 63,488	-\$ 64,605	-\$ 65,741	-\$ 66,898

Storm Sewers

Wages/Salary	\$ 1,464	\$ 1,486	\$ 1,508	\$ 1,531	\$ 1,554
CPP	\$ 51	\$ 52	\$ 53	\$ 54	\$ 54
EI	\$ 23	\$ 24	\$ 24	\$ 24	\$ 25
WSIB	\$ 45	\$ 45	\$ 46	\$ 47	\$ 47
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 29	\$ 29	\$ 29	\$ 30	\$ 30
Benefits	\$ 123	\$ 125	\$ 127	\$ 129	\$ 131
OMERS	\$ 152	\$ 154	\$ 157	\$ 159	\$ 161
Materials/Supplies	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 41,000	\$ 41,800	\$ 42,650	\$ 43,500	\$ 44,400
Miscellaneous	\$ 850	\$ 867	\$ 884	\$ 902	\$ 920
Total Expense Storm Sewers	\$ 45,737	\$ 46,622	\$ 47,559	\$ 48,498	\$ 49,488
Surplus/-Deficit	-\$ 45,737	-\$ 46,622	-\$ 47,559	-\$ 48,498	-\$ 49,488

Sweeping / Catch Basins

Wages/Salary	\$ 2,330	\$ 2,365	\$ 2,401	\$ 2,437	\$ 2,473
CPP	\$ 95	\$ 97	\$ 98	\$ 100	\$ 101
EI	\$ 44	\$ 44	\$ 45	\$ 46	\$ 46
WSIB	\$ 66	\$ 67	\$ 68	\$ 69	\$ 70
RSP	\$ 100	\$ 101	\$ 103	\$ 104	\$ 106
EHT	\$ 42	\$ 43	\$ 44	\$ 44	\$ 45
Benefits	\$ 229	\$ 233	\$ 236	\$ 240	\$ 244
OMERS	\$ 99	\$ 100	\$ 102	\$ 103	\$ 105
Materials/Supplies	\$ 700	\$ 714	\$ 728	\$ 743	\$ 758
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sweeping/Catch Basins	\$ 23,706	\$ 24,165	\$ 24,633	\$ 25,110	\$ 25,597
Surplus/-Deficit	-\$ 23,706	-\$ 24,165	-\$ 24,633	-\$ 25,110	-\$ 25,597



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
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Line Painting

Wages/Salary	\$ 293	\$ 303	\$ 309	\$ 315	\$ 322
CPP	\$ 12	\$ 13	\$ 13	\$ 13	\$ 14
EI	\$ 6	\$ 7	\$ 7	\$ 7	\$ 7
WSIB	\$ 9	\$ 8	\$ 8	\$ 8	\$ 9
RSP	\$ 13	\$ -	\$ -	\$ -	\$ -
EHT	\$ 13	\$ 6	\$ 6	\$ 6	\$ 6
Benefits	\$ 30	\$ 30	\$ 30	\$ 31	\$ 32
OMERS	\$ 13	\$ 13	\$ 13	\$ 13	\$ 14
Materials/Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448	\$ 43,297
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Line Painting	\$ 40,388	\$ 41,179	\$ 42,003	\$ 42,843	\$ 43,700
Surplus/-Deficit	-\$ 40,388	-\$ 41,179	-\$ 42,003	-\$ 42,843	-\$ 43,700

Crossing Guards

Wages/Salary	\$ 8,185	\$ 8,308	\$ 8,433	\$ 8,559	\$ 8,688
CPP	\$ 647	\$ 656	\$ 666	\$ 676	\$ 686
EI	\$ 298	\$ 303	\$ 307	\$ 312	\$ 316
WSIB	\$ 398	\$ 404	\$ 410	\$ 417	\$ 423
EHT	\$ 255	\$ 259	\$ 262	\$ 266	\$ 270
Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
OMERS	\$ -	\$ -	\$ -	\$ -	\$ -
Materials and Supplies	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Total Expense Crossing Guards	\$ 10,283	\$ 10,440	\$ 10,599	\$ 10,761	\$ 10,925
Surplus/-Deficit	-\$ 10,283	-\$ 10,440	-\$ 10,599	-\$ 10,761	-\$ 10,925

Sidewalks

Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Sidewalks	\$ -				
Wages/Salary	\$ 6,272	\$ 6,366	\$ 6,461	\$ 6,558	\$ 6,657
CPP	\$ 184	\$ 187	\$ 190	\$ 193	\$ 195
EI	\$ 84	\$ 85	\$ 87	\$ 88	\$ 89



Account Name

	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
WSIB	\$ 175	\$ 177	\$ 180	\$ 183	\$ 185
RSP	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5
EHT	\$ 112	\$ 113	\$ 115	\$ 117	\$ 119
Benefits	\$ 443	\$ 450	\$ 456	\$ 463	\$ 470
OMERS	\$ 610	\$ 620	\$ 629	\$ 638	\$ 648
Materials/Supplies	\$ 600	\$ 612	\$ 624	\$ 637	\$ 649
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 80,000	\$ 61,200	\$ 61,200	\$ 61,200	\$ 61,200
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Sidewalks	\$ 88,484	\$ 69,815	\$ 69,947	\$ 70,081	\$ 70,218
Surplus/-Deficit	-\$ 88,484	-\$ 69,815	-\$ 69,947	-\$ 70,081	-\$ 70,218

Crack Sealing

Wages/Salary	\$ 677	\$ 687	\$ 697	\$ 707	\$ 718
CPP	\$ 28	\$ 28	\$ 29	\$ 29	\$ 29
EI	\$ 13	\$ 13	\$ 13	\$ 13	\$ 13
WSIB	\$ 19	\$ 20	\$ 20	\$ 20	\$ 20
RSP	\$ 29	\$ 29	\$ 30	\$ 30	\$ 31
EHT	\$ 12	\$ 13	\$ 13	\$ 13	\$ 13
Benefits	\$ 67	\$ 68	\$ 69	\$ 70	\$ 71
OMERS	\$ 29	\$ 29	\$ 30	\$ 30	\$ 30
Materials and Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 50,000	\$ 51,000	\$ 52,020	\$ 53,060	\$ 54,122
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Crack Sealing	\$ 50,873	\$ 51,886	\$ 52,919	\$ 53,973	\$ 55,048
Surplus/-Deficit	-\$ 50,873	-\$ 51,886	-\$ 52,919	-\$ 53,973	-\$ 55,048

Grading

Wages/Salary	\$ 28,899	\$ 29,332	\$ 29,772	\$ 30,219	\$ 30,672
CPP	\$ 1,166	\$ 1,184	\$ 1,201	\$ 1,219	\$ 1,238
EI	\$ 532	\$ 540	\$ 549	\$ 557	\$ 565
WSIB	\$ 811	\$ 824	\$ 836	\$ 848	\$ 861



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
RSP	\$ 811	\$ 824	\$ 836	\$ 848	\$ 861
EHT	\$ 519	\$ 527	\$ 534	\$ 542	\$ 551
Benefits	\$ 2,805	\$ 2,848	\$ 2,890	\$ 2,934	\$ 2,978
OMERS	\$ 1,207	\$ 1,225	\$ 1,243	\$ 1,262	\$ 1,281
Materials/Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 15,000	\$ 30,600	\$ 16,000	\$ 17,000	\$ 18,000
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Grading	\$ 51,751	\$ 67,902	\$ 53,862	\$ 55,430	\$ 57,006
Surplus/-Deficit	-\$ 51,751	-\$ 67,902	-\$ 53,862	-\$ 55,430	-\$ 57,006

Dust Control

Recovery Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Dust Control	\$ -				
Wages/Salary	\$ 6,762	\$ 6,864	\$ 6,967	\$ 7,071	\$ 7,177
CPP	\$ 213	\$ 216	\$ 219	\$ 223	\$ 226
EI	\$ 97	\$ 99	\$ 100	\$ 102	\$ 103
WSIB	\$ 186	\$ 189	\$ 191	\$ 194	\$ 197
RSP	\$ 88	\$ 90	\$ 91	\$ 93	\$ 94
EHT	\$ 119	\$ 121	\$ 122	\$ 124	\$ 126
Benefits	\$ 512	\$ 520	\$ 527	\$ 535	\$ 543
OMERS	\$ 541	\$ 549	\$ 558	\$ 566	\$ 575
Materials/Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 125,000	\$ 127,500	\$ 130,050	\$ 132,651	\$ 135,304
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Dust Control	\$ 133,519	\$ 136,146	\$ 138,826	\$ 141,559	\$ 144,345
Surplus/-Deficit	-\$ 133,519	-\$ 136,146	-\$ 138,826	-\$ 141,559	-\$ 144,345

Resurfacing

Capital - Transfer from Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Resurfacing	\$ -				
Wages/Salary	\$ 5,968	\$ 6,058	\$ 6,148	\$ 6,241	\$ 6,334
CPP	\$ 210	\$ 213	\$ 216	\$ 219	\$ 223
EI	\$ 96	\$ 97	\$ 99	\$ 100	\$ 102



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
WSIB	\$ 182	\$ 184	\$ 187	\$ 190	\$ 193
RSP	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5
EHT	\$ 116	\$ 118	\$ 120	\$ 121	\$ 123
Benefits	\$ 505	\$ 512	\$ 520	\$ 528	\$ 536
OMERS	\$ 613	\$ 622	\$ 631	\$ 641	\$ 650
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Materials/Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Resurfacing	\$ 37,693	\$ 38,409	\$ 39,138	\$ 39,881	\$ 40,638
Surplus/-Deficit	-\$ 37,693	-\$ 38,409	-\$ 39,138	-\$ 39,881	-\$ 40,638

Gravel / Shoulder Maintenance

Capital - Transfer from Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Gravel/ Shoulder Maintenance	\$ -				
Wages/Salary	\$ 31,795	\$ 32,272	\$ 32,756	\$ 33,247	\$ 33,746
CPP	\$ 1,237	\$ 1,256	\$ 1,275	\$ 1,294	\$ 1,313
EI	\$ 565	\$ 573	\$ 582	\$ 591	\$ 600
WSIB	\$ 899	\$ 912	\$ 926	\$ 940	\$ 954
RSP	\$ 1,160	\$ 1,178	\$ 1,195	\$ 1,213	\$ 1,231
EHT	\$ 575	\$ 583	\$ 592	\$ 601	\$ 610
Benefits	\$ 2,977	\$ 3,022	\$ 3,067	\$ 3,113	\$ 3,160
OMERS	\$ 1,601	\$ 1,625	\$ 1,650	\$ 1,675	\$ 1,700
Materials/Supplies	\$ 270,000	\$ 275,400	\$ 280,908	\$ 286,526	\$ 292,257
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Gravel/ Shoulder Maintenance	\$ 311,809	\$ 317,841	\$ 323,991	\$ 330,261	\$ 336,653
Surplus/-Deficit	-\$ 311,809	-\$ 317,841	-\$ 323,991	-\$ 330,261	-\$ 336,653

Patching / Washouts

Wages/Salary	\$ 27,690	\$ 28,105	\$ 28,527	\$ 28,955	\$ 29,389
CPP	\$ 1,112	\$ 1,128	\$ 1,145	\$ 1,162	\$ 1,180



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
EI	\$ 510	\$ 517	\$ 525	\$ 533	\$ 541
WSIB	\$ 774	\$ 786	\$ 797	\$ 809	\$ 821
RSP	\$ 539	\$ 547	\$ 555	\$ 564	\$ 572
EHT	\$ 495	\$ 502	\$ 510	\$ 517	\$ 525
Benefits	\$ 1,548	\$ 1,572	\$ 1,595	\$ 1,619	\$ 1,643
OMERS	\$ 987	\$ 1,002	\$ 1,017	\$ 1,032	\$ 1,048
Materials and Supplies	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448	\$ 43,297
Equipment Charges	\$ 1,700	\$ 1,734	\$ 1,769	\$ 1,804	\$ 1,840
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Patching/Washouts	\$ 75,354	\$ 76,693	\$ 78,056	\$ 79,444	\$ 80,857
Surplus/-Deficit	-\$ 75,354	-\$ 76,693	-\$ 78,056	-\$ 79,444	-\$ 80,857

Road Patrol

Wages/Salary	\$ 24,806	\$ 25,178	\$ 25,556	\$ 25,939	\$ 26,328
CPP	\$ 846	\$ 858	\$ 871	\$ 884	\$ 898
EI	\$ 386	\$ 392	\$ 398	\$ 404	\$ 410
WSIB	\$ 672	\$ 682	\$ 692	\$ 703	\$ 713
RSP	\$ 616	\$ 626	\$ 635	\$ 644	\$ 654
EHT	\$ 455	\$ 461	\$ 468	\$ 475	\$ 482
Benefits	\$ 2,034	\$ 2,065	\$ 2,096	\$ 2,127	\$ 2,159
OMERS	\$ 1,743	\$ 1,769	\$ 1,796	\$ 1,823	\$ 1,850
Materials/Supplies	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Road Patrol	\$ 32,558	\$ 33,031	\$ 33,512	\$ 33,999	\$ 34,494
Surplus/-Deficit	-\$ 32,558	-\$ 33,031	-\$ 33,512	-\$ 33,999	-\$ 34,494

Safety Devices

Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Safety Devices	\$ -				
Wages/Salary	\$ 17,140	\$ 17,397	\$ 17,658	\$ 17,922	\$ 18,191
CPP	\$ 702	\$ 712	\$ 723	\$ 734	\$ 745
EI	\$ 320	\$ 325	\$ 330	\$ 335	\$ 340
WSIB	\$ 488	\$ 495	\$ 503	\$ 510	\$ 518



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
RSP	\$ 734	\$ 745	\$ 756	\$ 767	\$ 779
EHT	\$ 312	\$ 317	\$ 322	\$ 326	\$ 331
Benefits	\$ 1,688	\$ 1,713	\$ 1,739	\$ 1,765	\$ 1,791
OMERS	\$ 726	\$ 737	\$ 748	\$ 759	\$ 770
Materials/Supplies	\$ 11,000	\$ 11,220	\$ 11,444	\$ 11,673	\$ 11,907
Equipment Charges	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Contracts	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
Miscellaneous	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Total Expense Safety Devices	\$ 40,109	\$ 40,801	\$ 41,504	\$ 42,221	\$ 42,949
Surplus/-Deficit	-\$ 40,109	-\$ 40,801	-\$ 41,504	-\$ 42,221	-\$ 42,949

Winter Maintenance - Roads

Other Municipal Grants & Fees	-\$ 60,000	-\$ 61,200	-\$ 62,424	-\$ 63,672	-\$ 64,946
Total Revenue Winter Maintenance-Roads	-\$ 60,000	-\$ 61,200	-\$ 62,424	-\$ 63,672	-\$ 64,946
Wages/Salary	\$ 197,958	\$ 196,375	\$ 200,302	\$ 204,308	\$ 208,394
CPP	\$ 8,232	\$ 8,357	\$ 8,525	\$ 8,695	\$ 8,869
EI	\$ 3,778	\$ 4,390	\$ 4,478	\$ 4,567	\$ 4,659
WSIB	\$ 5,543	\$ 5,249	\$ 5,354	\$ 5,461	\$ 5,571
RSP	\$ 3,216	\$ 3,245	\$ 3,309	\$ 3,376	\$ 3,443
EHT	\$ 3,594	\$ 3,829	\$ 3,906	\$ 3,984	\$ 4,064
Benefits	\$ 8,941	\$ 9,021	\$ 9,201	\$ 9,385	\$ 9,573
OMERS	\$ 5,761	\$ 5,775	\$ 5,890	\$ 6,008	\$ 6,128
Advertising	\$ 525	\$ 536	\$ 546	\$ 557	\$ 568
Materials/Supplies	\$ 157,594	\$ 160,746	\$ 163,961	\$ 167,240	\$ 170,585
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 32,000	\$ 32,640	\$ 33,293	\$ 33,959	\$ 34,638
Boundary Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserve	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Total Expense Winter Maintenance-Roads	\$ 427,143	\$ 455,162	\$ 463,765	\$ 472,541	\$ 481,492
Surplus/-Deficit	-\$ 367,143	-\$ 393,962	-\$ 401,341	-\$ 408,868	-\$ 416,546

Winter Maintenance - Sidewalks

Wages/Salary	\$ 9,589	\$ 9,733	\$ 9,879	\$ 10,027	\$ 10,178
CPP	\$ 385	\$ 390	\$ 396	\$ 402	\$ 408



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
EI	\$ 176	\$ 178	\$ 181	\$ 184	\$ 186
WSIB	\$ 292	\$ 297	\$ 301	\$ 305	\$ 310
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 187	\$ 190	\$ 192	\$ 195	\$ 198
Benefits	\$ 925	\$ 939	\$ 953	\$ 968	\$ 982
OMERS	\$ 937	\$ 951	\$ 966	\$ 980	\$ 995
Material and Supplies	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Winter Maintenance-Sidewalks	\$ 15,991	\$ 16,228	\$ 16,469	\$ 16,714	\$ 16,963
Surplus/-Deficit	-\$ 15,991	-\$ 16,228	-\$ 16,469	-\$ 16,714	-\$ 16,963

Road Department

Canada Conditional Grants	-\$ 318,159	-\$ 318,159	-\$ 318,159	-\$ 318,159	-\$ 318,159
Grants - Ontario Conditional Grants	-\$ 267,864	-\$ 409,258	-\$ 399,840	-\$ 399,840	-\$ 399,840
Other Municipal - Grants & Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Gravel Resources	-\$ 2,300	-\$ 2,300	-\$ 2,300	-\$ 2,300	-\$ 2,300
Entrance Permits/Inspection Fees	-\$ 5,000	-\$ 5,000	-\$ 5,000	-\$ 5,000	-\$ 5,000
Equipment Sales	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve Funds	-\$ 318,159	-\$ 318,159	-\$ 318,159	-\$ 318,159	-\$ 318,159
Transfer from Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Recovery Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Roads	-\$ 911,482	-\$ 1,052,876	-\$ 1,043,458	-\$ 1,043,458	-\$ 1,043,458
Wages/Salary	\$ 143,793	\$ 145,950	\$ 148,139	\$ 150,362	\$ 152,617
CPP	\$ 5,592	\$ 5,676	\$ 5,762	\$ 5,848	\$ 5,936
EI	\$ 2,560	\$ 2,598	\$ 2,637	\$ 2,677	\$ 2,717
WSIB	\$ 4,002	\$ 4,062	\$ 4,123	\$ 4,185	\$ 4,248
RSP	\$ 3,546	\$ 3,600	\$ 3,654	\$ 3,708	\$ 3,764
EHT	\$ 2,653	\$ 2,693	\$ 2,733	\$ 2,774	\$ 2,816
Benefits	\$ 12,290	\$ 12,475	\$ 12,662	\$ 12,852	\$ 13,044
OMERS	\$ 8,687	\$ 8,817	\$ 8,949	\$ 9,084	\$ 9,220
Debt Charges - Principal	\$ 207,280	\$ 207,280	\$ 207,280	\$ 207,280	\$ 207,280



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Debt Charges - Interest	\$ 119,197	\$ 119,197	\$ 119,197	\$ 119,197	\$ 119,197
Travel Expenses	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Mileage	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Health & Safety	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Seminars & Workshops	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
Membership Fees	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
Publications/Reference Books	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Insurance	\$ 70,000	\$ 71,400	\$ 72,828	\$ 74,285	\$ 75,770
Garbage Collection	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Utilities	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000
Telephone/Communications	\$ 9,000	\$ 9,180	\$ 9,364	\$ 9,551	\$ 9,742
Postage / Courier Service	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Advertising	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577
Materials/Supplies	\$ 15,200	\$ 15,504	\$ 15,814	\$ 16,130	\$ 16,453
Repairs & Maintenance	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Computer - Hardware/Software	\$ 19,292	\$ 19,678	\$ 20,072	\$ 20,473	\$ 20,882
Computer - Maintenance Contract	\$ 5,568	\$ 5,679	\$ 5,793	\$ 5,909	\$ 6,027
Equipment - Maintenance	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
Equipment Charges	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment - fuel/oil/grease	\$ 1,600	\$ 1,632	\$ 1,665	\$ 1,698	\$ 1,732
Radio/Pagers	\$ 6,500	\$ 6,630	\$ 6,763	\$ 6,898	\$ 7,036
Small Tools	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789
Building Maintenance	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
Dept Clothing & Apparel	\$ 12,000	\$ 12,240	\$ 12,485	\$ 12,734	\$ 12,989
Other	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
Fuel: Dyed Diesel	\$ -	\$ -	\$ -	\$ -	\$ -
Fuel: Clear Diesel	\$ -	\$ -	\$ -	\$ -	\$ -
Fuel: Gasoline	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824	\$ 11,041
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Boundary Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 5,200	\$ 5,304	\$ 5,410	\$ 5,518	\$ 5,629
Transfer to Capital	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Transfer to Reserves	\$ 831,841	\$ 831,841	\$ 831,841	\$ 831,841	\$ 831,841
Transfer to Reserve Funds	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159	\$ 318,159



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Sample Testing	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Road Department	\$ 2,832,661	\$ 2,840,029	\$ 2,847,531	\$ 2,855,169	\$ 2,862,945
Surplus/-Deficit	-\$ 1,921,179	-\$ 1,787,153	-\$ 1,804,073	-\$ 1,811,711	-\$ 1,819,487

Mapleton Street Lighting

Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Commercial New Constr - Excess Land	\$ -	\$ -	\$ -	\$ -	\$ -
Industrial New Construction (JT)	\$ -	\$ -	\$ -	\$ -	\$ -
JU - Industrial - New Constr Ex. Land	\$ -	\$ -	\$ -	\$ -	\$ -
Supplementary Taxation	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Res Full (RT)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Multi Res (MT)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Farmland Full (FT)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Comm Full (CT)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Comm Ex (CU)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Comm Vac (CX)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Comm PIL (CF)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Ind Full (IT)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Ind EX (IU)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Ind Vac (IX)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Comm New (XT)	\$ -	\$ -	\$ -	\$ -	\$ -
St Light Levy Comm Ex New (XU)	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Mapleton Street Lighting	\$ -				
Debt Charges Principal	\$ 66,600	\$ 67,932	\$ 69,291	\$ 70,676	\$ 72,090
Debt Charges - Interest	\$ 3,694	\$ 3,768	\$ 3,844	\$ 3,920	\$ 3,999
Utilities	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448	\$ 43,297
Repairs & Maintenance	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Tax Write-Off - 354,357,358, ARB	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Write-Off - Vacancy 364	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Write-Off - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Mapleton Street Lighting	\$ 115,294	\$ 117,500	\$ 119,750	\$ 122,045	\$ 124,386
Surplus/-Deficit	-\$ 115,294	-\$ 117,500	-\$ 119,750	-\$ 122,045	-\$ 124,386



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Fleet Summary					
Wages/Salary	\$ 48,426	\$ 49,152	\$ 49,890	\$ 50,638	\$ 51,397
CPP	\$ 1,842	\$ 1,870	\$ 1,898	\$ 1,926	\$ 1,955
EI	\$ 841	\$ 854	\$ 866	\$ 879	\$ 893
WSIB	\$ 1,384	\$ 1,405	\$ 1,426	\$ 1,447	\$ 1,469
RSP	\$ 1,310	\$ 1,329	\$ 1,349	\$ 1,370	\$ 1,390
EHT	\$ 885	\$ 898	\$ 912	\$ 925	\$ 939
Benefits	\$ 4,432	\$ 4,498	\$ 4,565	\$ 4,634	\$ 4,703
OMERS	\$ 3,043	\$ 3,089	\$ 3,135	\$ 3,182	\$ 3,230
Licences	\$ 17,532	\$ 17,883	\$ 18,240	\$ 18,605	\$ 18,981
Radio License	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 3,638	\$ 3,672	\$ 3,785	\$ 3,861	\$ 3,940
Lubrication	\$ 57,820	\$ 58,961	\$ 60,141	\$ 61,343	\$ 62,570
Diesel	\$ 160,155	\$ 163,329	\$ 166,565	\$ 169,866	\$ 173,202
Repair Parts	\$ 115,374	\$ 82,524	\$ 84,174	\$ 85,857	\$ 87,575
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Materials and Supplies	\$ 4,305	\$ 4,391	\$ 4,479	\$ 4,569	\$ 4,660
Total Expense	\$ 420,987	\$ 393,854	\$ 401,426	\$ 409,104	\$ 416,905
Surplus/-Deficit	-\$ 420,987	-\$ 393,854	-\$ 401,426	-\$ 409,104	-\$ 416,905
Transportation Services Total Revenue	-\$ 971,482	-\$ 1,114,076	-\$ 1,105,882	-\$ 1,107,130	-\$ 1,108,404
Transportation Services Total Expense	\$ 5,752,460	\$ 6,154,649	\$ 6,711,218	\$ 7,134,302	\$ 7,508,182
Transportation Services Surplus/-Deficit	-\$ 4,780,978	-\$ 5,040,573	-\$ 5,605,336	-\$ 6,027,172	-\$ 6,399,778



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Sanitary Sewer					
Penalties & Interest - Utilities	-\$ 1,100	-\$ 1,100	-\$ 1,100	-\$ 1,100	-\$ 1,100
Water/Sewer Certificates	-\$ 400	-\$ 400	-\$ 400	-\$ 400	-\$ 400
Account Setup Fee	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Hookup	-\$ 1,100	-\$ 1,100	-\$ 1,100	-\$ 1,100	-\$ 1,100
Water Hookup	\$ -	\$ -	\$ -	\$ -	\$ -
Direct Sewage Billings	-\$ 641,985	-\$ 693,193	-\$ 747,437	-\$ 804,974	-\$ 866,646
Transfer from Reserve Funds	-\$ 14,450	-\$ 293,152	-\$ 293,152	-\$ 293,152	-\$ 306,026
Transfer from Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	-\$ 5,500	-\$ 5,600	-\$ 5,700	-\$ 5,800	-\$ 5,900
Total Revenue Sewer & Wastewater	-\$ 664,535	-\$ 994,545	-\$ 1,048,889	-\$ 1,106,525	-\$ 1,181,172
Wages/Salary	\$ 43,700	\$ 44,600	\$ 45,500	\$ 46,400	\$ 47,300
CPP	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100
EI	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
WSIB	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800
RSP	\$ 2,800	\$ 2,900	\$ 3,000	\$ 3,100	\$ 3,200
EHT	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
Benefits	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600
OMERS	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Charges - Principal	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Charges - Interest	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Expenses	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Mileage	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Convention	\$ -	\$ -	\$ -	\$ -	\$ -
Membership Fees	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Insurance	\$ 2,500	\$ 2,600	\$ 2,700	\$ 2,800	\$ 2,900
Utilities	\$ 64,800	\$ 68,000	\$ 71,400	\$ 75,000	\$ 78,800
Telephone/Communications	\$ 2,800	\$ 2,900	\$ 3,000	\$ 3,100	\$ 3,200
Postage/Courier Service	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700
Advertising	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Materials and Supplies	\$ 6,200	\$ 6,300	\$ 6,400	\$ 6,500	\$ 6,600
Repairs & Maintenance	\$ 10,400	\$ 10,600	\$ 10,800	\$ 11,000	\$ 11,200
Computer - Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -
Computer - Maintenance Contract	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
Equipment - Maintenance	\$ 9,800	\$ 10,000	\$ 10,200	\$ 10,400	\$ 10,600



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Equipment Charges - E1 Pumps	\$ 18,800	\$ 19,200	\$ 19,600	\$ 20,000	\$ 20,400
Equipment - fuel/oil/grease	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment - parts/tools, etc	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
Building - Maintenance	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
Building - Snow removal	\$ -	\$ -	\$ -	\$ -	\$ -
Building & Property taxes	\$ 23,500	\$ 24,000	\$ 24,500	\$ 25,000	\$ 25,500
Dept Clothing & Apparel	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Vehicle Maintenance/Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ 93,400	\$ 95,300	\$ 97,200	\$ 99,100	\$ 101,100
Additional Services - Operator	\$ 5,700	\$ 5,800	\$ 5,900	\$ 6,000	\$ 6,100
Engineering Expense	\$ 48,000	\$ 49,000	\$ 50,000	\$ 51,000	\$ 52,000
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Truck - Chev 3500 1 Ton # 90 -11	\$ -	\$ -	\$ -	\$ -	\$ -
97T 101 Chev Pickup 4x4	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F 150 4 X 4 - # 00-102	\$ -	\$ -	\$ -	\$ -	\$ -
Pumper - GMC # 80	\$ -	\$ -	\$ -	\$ -	\$ -
Truck - Chev Pickup # 98 - 7	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Truck - Chev 3500 1 Ton # 05-55	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 287,135	\$ 607,645	\$ 652,189	\$ 699,825	\$ 764,172
Transfer to Recoverable	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserve Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Sample Testing	\$ -	\$ -	\$ -	\$ -	\$ -
Line Maintenance	\$ 8,500	\$ 8,700	\$ 8,900	\$ 9,100	\$ 9,300
Lagoon Costs	\$ 27,400	\$ 27,900	\$ 28,500	\$ 29,100	\$ 29,700
Total Expense Sewer & Wastewater	\$ 664,535	\$ 994,545	\$ 1,048,889	\$ 1,106,525	\$ 1,181,172
Waterworks					
Penalties & Interest - Utilities	-\$ 1,300	-\$ 1,300	-\$ 1,300	-\$ 1,300	-\$ 1,300
Grants - Ontario Conditional Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Water/Sewer Certificate Fees	-\$ 400	-\$ 400	-\$ 400	-\$ 400	-\$ 400
Long Term Debt Incurred	\$ -	\$ -	\$ -	\$ -	\$ -
Account Setup Fee	\$ -	\$ -	\$ -	\$ -	\$ -
Water Connection & Water Meter	-\$ 1,500	-\$ 1,500	-\$ 1,500	-\$ 1,500	-\$ 1,500



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Direct Water Billings	-\$ 529,823	-\$ 561,474	-\$ 594,053	-\$ 627,657	-\$ 662,801
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve Funds	-\$ 6,945	-\$ 140,893	-\$ 140,893	-\$ 140,893	-\$ 140,893
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Water	-\$ 539,967	-\$ 705,567	-\$ 738,146	-\$ 771,750	-\$ 806,894
Wages/Salary	\$ 43,700	\$ 44,600	\$ 45,500	\$ 46,400	\$ 47,300
CPP	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900
EI	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
WSIB	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
RSP	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700
EHT	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
Benefits	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
OMERS	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Charges - Principal	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Charges - Interest	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Expenses	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Mileage	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Convention	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Membership Fees	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
Insurance	\$ 5,600	\$ 5,712	\$ 5,826	\$ 5,943	\$ 6,062
Utilities	\$ 42,500	\$ 43,350	\$ 44,217	\$ 45,101	\$ 46,003
Telephone/Communications	\$ 3,100	\$ 3,200	\$ 3,300	\$ 3,400	\$ 3,500
Postage/Courier Service	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200
Advertising	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800
Material and Supplies	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400
Repairs & Maintenance	\$ 8,600	\$ 8,800	\$ 9,000	\$ 9,200	\$ 9,400
Computer - Hardware/Software	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Computer - Maintenance Contract	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
Equipment - Maintenance	\$ 5,200	\$ 5,300	\$ 5,400	\$ 5,500	\$ 5,600
Equipment - Fuel/oil/grease	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment - parts/tools, etc	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
Building - Maintenance	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Building & Property Taxes	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
Dept Clothing & Apparel	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Vehicle Maintenance/Expense	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Water Meters	\$ -	\$ -	\$ -	\$ -	\$ -
Water Meter Repairs - Labour	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
Water Meter - Install	\$ 3,200	\$ 3,300	\$ 3,400	\$ 3,500	\$ 3,600
Contracts	\$ 158,500	\$ 161,700	\$ 164,900	\$ 168,200	\$ 171,600
Additional Services - Operator	\$ 4,900	\$ 5,000	\$ 5,100	\$ 5,200	\$ 5,300
Engineering Expense	\$ 11,800	\$ 12,000	\$ 12,200	\$ 12,400	\$ 12,600
Studies / Reports	\$ 3,700	\$ 3,800	\$ 3,900	\$ 4,000	\$ 4,100
Source Water Protection	\$ -	\$ -	\$ -	\$ -	\$ -
Truck - Cheve 3500 1 Ton # 90-1	\$ -	\$ -	\$ -	\$ -	\$ -
Pumper - GMC # 80	\$ -	\$ -	\$ -	\$ -	\$ -
Truck - Chev Pickup # 98 L	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700
Truck - Chev 3500 1 Ton # 05-0	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserve	\$ 219,067	\$ 378,505	\$ 404,903	\$ 432,206	\$ 460,929
Transfer to Reserve Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Sample Testing	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100
Line Maintenance	\$ 10,200	\$ 10,400	\$ 10,600	\$ 10,800	\$ 11,000
Transfer to Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Water	\$ 539,967	\$ 705,567	\$ 738,146	\$ 771,750	\$ 806,894
Surplus/-Deficit	\$ -	\$ 0	\$ 0	\$ 0	\$ 0
Environment Services Total Revenue	-\$ 1,204,502	-\$ 1,700,112	-\$ 1,787,035	-\$ 1,878,275	-\$ 1,988,066
Environment Services Total Expense	\$ 1,204,502	\$ 1,700,112	\$ 1,787,035	\$ 1,878,276	\$ 1,988,066
Environment services Surplus/-Deficit	\$ -	\$ 0	\$ 0	\$ 0	\$ 0



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Mapleton Medical Centre					
Rental/Lease Revenue	-\$ 160,000	-\$ 160,000	-\$ 160,000	-\$ 160,000	-\$ 160,000
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Mapleton Medical Centre	-\$ 160,000				
Wages/Salary	\$ 17,130	\$ 17,207	\$ 17,551	\$ 17,903	\$ 18,261
CPP	\$ 764	\$ 778	\$ 793	\$ 809	\$ 826
EI	\$ 351	\$ 409	\$ 417	\$ 425	\$ 434
WSIB	\$ 522	\$ 496	\$ 505	\$ 516	\$ 526
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 334	\$ 336	\$ 342	\$ 349	\$ 356
Benefits	\$ 617	\$ 622	\$ 635	\$ 648	\$ 660
OMERS	\$ 1,616	\$ 1,620	\$ 1,652	\$ 1,685	\$ 1,719
Debt Charges - Principal	\$ 74,000	\$ 74,000	\$ 74,000	\$ 74,000	\$ -
Debt Charges - Interest	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ -
Travel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
Garbage Collection	\$ 1,649	\$ 1,682	\$ 1,716	\$ 1,750	\$ 1,785
Utilities	\$ 48,400	\$ 50,820	\$ 53,361	\$ 56,029	\$ 58,831
Telephone/Communications	\$ 95	\$ 97	\$ 99	\$ 101	\$ 103
Materials and Supplies	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Repairs & Maintenance	\$ 1,843	\$ 1,880	\$ 1,918	\$ 1,956	\$ 1,995
Equipment - Maintenance	\$ 1,167	\$ 1,190	\$ 1,214	\$ 1,238	\$ 1,263
Building - Maintenance	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577
Building - Snow Removal	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Miscellaneous	\$ 250	\$ 255	\$ 260	\$ 265	\$ 271
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ 57,566
Total Expenses Mapleton Medical Centre	\$ 180,738	\$ 183,611	\$ 186,908	\$ 190,347	\$ 160,000
Surplus/-Deficit	-\$ 20,738	-\$ 23,611	-\$ 26,908	-\$ 30,347	0
Cemeteries - Mapleton					
Wages/Salary	\$ 4,935	\$ 5,009	\$ 5,084	\$ 5,160	\$ 5,238
CPP	\$ 213	\$ 217	\$ 220	\$ 223	\$ 227
EI	\$ 98	\$ 99	\$ 101	\$ 102	\$ 104
WSIB	\$ 150	\$ 152	\$ 154	\$ 157	\$ 159



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 96	\$ 97	\$ 99	\$ 100	\$ 102
Benefits	\$ 308	\$ 313	\$ 318	\$ 323	\$ 327
OMERS	\$ 312	\$ 317	\$ 322	\$ 327	\$ 332
Equipment - parts/tools, etc	\$ -	\$ -	\$ -	\$ -	\$ -
Cemetery - Maintenance	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,000
Cemetery - Monument Repairs	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,000
Contracts	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,000
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses Cemeteries - Mapleton	\$ 11,113	\$ 11,304	\$ 11,499	\$ 11,698	\$ 11,488
Surplus/-Deficit	-\$ 11,113	-\$ 11,304	-\$ 11,499	-\$ 11,698	-\$ 11,488

Cemeteries - Drayton

Burial Fees - Drayton Cemetery	-\$ 4,000	-\$ 4,080	-\$ 4,162	-\$ 4,245	-\$ 4,330
Footstones/Cornerstones	-\$ 500	-\$ 510	-\$ 520	-\$ 531	-\$ 541
Plot Sales	-\$ 5,000	-\$ 5,100	-\$ 5,202	-\$ 5,306	-\$ 5,412
Inspection Fees	-\$ 500	-\$ 510	-\$ 520	-\$ 531	-\$ 541
Burial Registration Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Interest - Bank/Investment	-\$ 1,400	-\$ 1,428	-\$ 1,457	-\$ 1,486	-\$ 1,515
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Cemeteries - Drayton	-\$ 11,400	-\$ 11,628	-\$ 11,861	-\$ 12,098	-\$ 12,340
Wages/Salary	\$ 15,149	\$ 15,376	\$ 15,607	\$ 15,841	\$ 16,079
CPP	\$ 641	\$ 651	\$ 660	\$ 670	\$ 680
EI	\$ 293	\$ 297	\$ 302	\$ 306	\$ 311
WSIB	\$ 445	\$ 452	\$ 458	\$ 465	\$ 472
RSP	\$ 288	\$ 292	\$ 297	\$ 301	\$ 306
EHT	\$ 285	\$ 289	\$ 293	\$ 298	\$ 302
Benefits	\$ 1,542	\$ 1,565	\$ 1,589	\$ 1,613	\$ 1,637
OMERS	\$ 1,050	\$ 1,066	\$ 1,082	\$ 1,098	\$ 1,115
Education/Training	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Insurance	\$ 481	\$ 491	\$ 501	\$ 511	\$ 521
Utilities	\$ 650	\$ 663	\$ 676	\$ 690	\$ 704
Telephone/Communications	\$ 120	\$ 122	\$ 125	\$ 127	\$ 130
Materials and Supplies	\$ 3,243	\$ 3,308	\$ 3,374	\$ 3,442	\$ 3,511



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Repairs & Maintenance	\$ 3,250	\$ 3,315	\$ 3,381	\$ 3,449	\$ 3,518
Equipment - Maintenance	\$ 250	\$ 255	\$ 260	\$ 265	\$ 271
Equipment - fuel/oil/grease	\$ 367	\$ 374	\$ 382	\$ 390	\$ 397
Equipment - parts/tools, etc	\$ 405	\$ 413	\$ 421	\$ 429	\$ 438
Cemetery - Maintenance	\$ 2,827	\$ 2,884	\$ 2,941	\$ 3,000	\$ 3,060
Cemetery - Registration Fees	\$ 157	\$ 160	\$ 163	\$ 166	\$ 169
Cemetery - Burials	\$ 2,821	\$ 2,877	\$ 2,935	\$ 2,994	\$ 3,053
Cemetery - Monument Repairs	\$ 3,300	\$ 3,366	\$ 3,434	\$ 3,502	\$ 3,572
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F 150 4 X 4 # 00-102	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Plot Sales - Care & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Monument - Care & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Interest - Bank/Investment	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Cemeteries - Drayton	\$ 43,564	\$ 44,236	\$ 44,921	\$ 45,618	\$ 46,328
Surplus/-Deficit	-\$ 32,164	-\$ 32,608	-\$ 33,061	-\$ 33,520	-\$ 33,988
Cemeteries - Hollen					
Burial Fees - Hollen Cemetery	-\$ 500	-\$ 510	-\$ 520	-\$ 531	-\$ 541
Footstones/Cornerstones	-\$ 100	-\$ 102	-\$ 104	-\$ 106	-\$ 108
Plot Sales	-\$ 800	-\$ 816	-\$ 832	-\$ 849	-\$ 20,000
Inspection Fees	-\$ 50	-\$ 51	-\$ 52	-\$ 53	-\$ 54
Burial Registration Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Interest - Bank/Investment	-\$ 300	-\$ 306	-\$ 312	-\$ 318	-\$ 325
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Cemeteries - Hollen	-\$ 1,750	-\$ 1,785	-\$ 1,821	-\$ 1,857	-\$ 21,028
Wages/Salary	\$ 8,258	\$ 8,382	\$ 8,508	\$ 8,636	\$ 8,765
CPP	\$ 342	\$ 347	\$ 352	\$ 357	\$ 363
EI	\$ 156	\$ 159	\$ 161	\$ 163	\$ 166
WSIB	\$ 247	\$ 251	\$ 255	\$ 259	\$ 263
RSP	\$ 288	\$ 292	\$ 297	\$ 301	\$ 306



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
EHT	\$ 158	\$ 161	\$ 163	\$ 165	\$ 168
Benefits	\$ 617	\$ 626	\$ 636	\$ 645	\$ 655
OMERS	\$ 312	\$ 317	\$ 322	\$ 327	\$ 332
Insurance	\$ 480	\$ 489	\$ 499	\$ 509	\$ 519
Materials and Supplies	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Equipment - Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment - fuel/oil/grease	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment - parts/tools, etc	\$ 100	\$ 102	\$ 104	\$ 106	\$ 108
Cemetery - Maintenance	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
Cemetery - Registration Fees	\$ 50	\$ 51	\$ 52	\$ 53	\$ 54
Cemetery - Burials	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Cemetery - Monument Repairs	\$ 2,500	\$ 2,500	\$ 2,500	\$ 5,000	\$ 2,500
Studies / Reports	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Miscellaneous	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Plot Sales - Care & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Monument - Care & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Interest - Bank/Investment	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Cemeteries - Hollen	\$ 17,509	\$ 17,757	\$ 18,010	\$ 20,766	\$ 18,527
Surplus/-Deficit	-\$ 15,759	-\$ 15,972	-\$ 16,189	-\$ 18,909	\$ 2,501
Health services/Medical Centre Total Revenue	-\$ 173,150	-\$ 173,413	-\$ 173,681	-\$ 173,955	-\$ 193,368
Health services/Medical Centre Total Expense	\$ 252,923	\$ 256,909	\$ 261,338	\$ 268,429	\$ 236,343
Environment services Surplus/-Deficit	-\$ 79,773	-\$ 83,496	-\$ 87,657	-\$ 94,474	-\$ 42,975



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Close To Home/Seniors for Excellence					
Grants - Ontario Conditional Grants	-\$ 179,300	-\$ 179,300	-\$ 179,300	-\$ 179,300	179,300
Interest - Bank/Investment	-\$ 800	-\$ 800	-\$ 800	-\$ 800	800
Miscellaneous/Other Revenue	-\$ 1,900	-\$ 1,900	-\$ 1,900	-\$ 1,900	1,900
Total Revenue Close To Home	-\$ 182,000	-\$ 182,000	-\$ 182,000	-\$ 182,000	182,000
Wages/Salary	\$ 93,674	\$ 93,674	\$ 93,674	\$ 93,674	\$ 93,674
CPP	\$ 4,885	\$ 4,885	\$ 4,885	\$ 4,885	\$ 4,885
EI	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100
WSIB	\$ 2,900	\$ 2,900	\$ 2,900	\$ 2,900	\$ 2,900
RSP	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500
EHT	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900
Benefits	\$ 6,200	\$ 6,200	\$ 6,200	\$ 6,200	\$ 6,200
OMERS	\$ -	\$ -	\$ -	\$ -	\$ -
Travel Expenses	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
Mileage - Program	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400
Meals - Program	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Administration Fees	\$ 3,573	\$ 3,573	\$ 3,573	\$ 3,573	\$ 3,573
Education/Seminar/Convention	\$ 722	\$ 722	\$ 722	\$ 722	\$ 722
Membership Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Publications/Reference Books	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 984	\$ 984	\$ 984	\$ 984	\$ 984
Utilities	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Telephone/Communications	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
Postage/Courier Service	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900
Advertising	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Office Expense	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Repairs/Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Computer - Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -
Computer - Maintenance Contract	\$ 2,500	\$ 2,501	\$ 2,502	\$ 2,503	\$ 2,504
Equipment - Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Building - Maintenance	\$ 3,000	\$ 3,001	\$ 3,002	\$ 3,003	\$ 3,004
Dept Clothing & Apparel	\$ -	\$ -	\$ -	\$ -	\$ -
Promotions	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Legal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Audit Services	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Bank Charges	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20
Contracted Services	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Rent	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Ministry Recovery Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operating (Promotions)	\$ 142	\$ 140	\$ 138	\$ 136	\$ 134
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Close To Home	\$ 182,000				
Surplus/-Deficit	\$ -				
Social services Total Revenue	-\$ 182,000	-\$ 182,000	-\$ 182,000	-\$ 182,000	-\$ 182,000
Social services Total Expense	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000
Social services Surplus/-Deficit	\$ -				



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
PMD Arena					
Ice Rentals	-\$ 137,917	-\$ 140,675	-\$ 143,489	-\$ 146,359	-\$ 149,286
Snack Bar Sales	-\$ 27,340	-\$ 27,887	-\$ 28,445	-\$ 29,013	-\$ 29,594
Kitchen/Hall Supply Sales	\$ -	\$ -	\$ -	\$ -	\$ -
Hall Rental	-\$ 20,000	-\$ 20,400	-\$ 20,808	-\$ 21,224	-\$ 21,649
Board Room Rentals	-\$ 424	-\$ 432	-\$ 441	-\$ 450	-\$ 459
Floor Rentals	-\$ 4,500	-\$ 4,590	-\$ 4,682	-\$ 4,775	-\$ 4,871
Alcohol Sales	-\$ 26,000	-\$ 26,520	-\$ 27,050	-\$ 27,591	-\$ 28,143
Kitchen/Bar Rentals	-\$ 225	-\$ 230	-\$ 234	-\$ 239	-\$ 244
Skate Sharpening	\$ -	\$ -	\$ -	\$ -	\$ -
Pro Shop Sales	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising Fees	-\$ 1,591	-\$ 1,623	-\$ 1,655	-\$ 1,688	-\$ 1,722
SOCAN Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RE:SOUND Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Discount - Hall	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	-\$ 5,305	-\$ 5,411	-\$ 5,519	-\$ 5,630	-\$ 5,742
Capital - Transfer from Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue PMD Arena	-\$ 223,302	-\$ 227,768	-\$ 232,323	-\$ 236,970	-\$ 241,709
Wages/Salary	\$ 238,794	\$ 242,376	\$ 246,012	\$ 249,702	\$ 253,447
CPP	\$ 10,023	\$ 10,174	\$ 10,326	\$ 10,481	\$ 10,638
EI	\$ 4,600	\$ 4,669	\$ 4,739	\$ 4,810	\$ 4,882
WSIB	\$ 6,698	\$ 6,798	\$ 6,900	\$ 7,004	\$ 7,109
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 4,317	\$ 4,382	\$ 4,447	\$ 4,514	\$ 4,582
Benefits	\$ 12,399	\$ 12,585	\$ 12,774	\$ 12,965	\$ 13,160
OMERS	\$ 14,145	\$ 14,357	\$ 14,573	\$ 14,791	\$ 15,013
Debt Charges - Principal	\$ 4,716	\$ 4,811	\$ 4,907	\$ 5,005	\$ 5,105
Debt Charges - Interest	\$ 948	\$ 967	\$ 986	\$ 1,006	\$ 1,026
Travel Expenses	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
Mileage	\$ -	\$ -	\$ -	\$ -	\$ -
Health & Safety	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Convention	\$ 4,244	\$ 4,328	\$ 4,415	\$ 4,503	\$ 4,593



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Membership fees	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Insurance	\$ 27,500	\$ 28,050	\$ 28,611	\$ 29,183	\$ 29,767
Garbage Collection	\$ 3,183	\$ 3,246	\$ 3,311	\$ 3,378	\$ 3,445
Utilities	\$ 125,000	\$ 127,500	\$ 130,050	\$ 132,651	\$ 135,304
Telephone/Communications	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Postage/Courier Service	\$ 100	\$ 102	\$ 104	\$ 106	\$ 108
Advertising	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
Materials and Supplies	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,649
Repairs & Maintenance	\$ 10,609	\$ 10,821	\$ 11,038	\$ 11,258	\$ 11,484
Computer - Hardware/Software	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
Computer - Maintenance Contract	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
Equipment - Maintenance	\$ 20,000	\$ 20,400	\$ 20,800	\$ 21,200	\$ 21,600
Equipment - fuel/oil/grease	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
Equipment - parts/tools, etc	\$ 1,591	\$ 1,623	\$ 1,656	\$ 1,689	\$ 1,723
Equipment - rental	\$ 1,061	\$ 1,082	\$ 1,104	\$ 1,126	\$ 1,148
Equipment - fuel maker rental	\$ -	\$ -	\$ -	\$ -	\$ -
Building - Maintenance	\$ 21,000	\$ 21,420	\$ 21,848	\$ 22,285	\$ 22,731
Buildidng - Snow removal	\$ 6,365	\$ 6,493	\$ 6,623	\$ 6,755	\$ 6,890
Dept Clothing & Apparel	\$ 4,244	\$ 4,328	\$ 4,415	\$ 4,503	\$ 4,593
SOCAN tariff fee	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
ReSound Music Licensing fee	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Snack Bar Supplies	\$ 23,340	\$ 23,807	\$ 24,283	\$ 24,768	\$ 25,264
Kitchen/Hall Supplies	\$ 920	\$ 938	\$ 957	\$ 976	\$ 996
Bar Supplies	\$ 18,000	\$ 18,360	\$ 18,727	\$ 19,102	\$ 19,484
Bar Revenue Share	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
Pro Shop Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -
Studies / Reports	\$ 525	\$ 536	\$ 546	\$ 557	\$ 568
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Olympia - Ice Machine	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 140,000	\$ 142,800	\$ 145,656	\$ 148,569	\$ 151,541
Sample Testing	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense PMD Arena	\$ 740,125	\$ 753,423	\$ 766,957	\$ 780,731	\$ 794,750
Surplus/-Deficit	-\$ 516,823	-\$ 525,655	-\$ 534,633	-\$ 543,761	-\$ 553,041



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
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Mapleton Parks

Canada Conditional Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Ontario Conditional Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Sales	\$ -	\$ -	\$ -	\$ -	\$ -
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserve Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous / Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Mapleton Parks	\$ -				
Wages/Salary	\$ 92,239	\$ 93,623	\$ 95,027	\$ 96,452	\$ 97,899
CPP	\$ 3,628	\$ 3,683	\$ 3,738	\$ 3,794	\$ 3,851
EI	\$ 1,666	\$ 1,691	\$ 1,716	\$ 1,742	\$ 1,768
WSIB	\$ 2,652	\$ 2,692	\$ 2,733	\$ 2,774	\$ 2,815
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 1,730	\$ 1,756	\$ 1,783	\$ 1,809	\$ 1,837
Benefits	\$ 4,380	\$ 4,445	\$ 4,512	\$ 4,580	\$ 4,648
OMERS	\$ 5,440	\$ 5,521	\$ 5,604	\$ 5,688	\$ 5,774
Mileage	\$ -	\$ -	\$ -	\$ -	\$ -
Education/Seminar/Convention	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
Membership Fees	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800
Insurance	\$ 9,000	\$ 9,180	\$ 9,364	\$ 9,551	\$ 9,742
Garbage Collection	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Utilities	\$ 4,200	\$ 4,284	\$ 4,370	\$ 4,457	\$ 4,546
Telephone/Communications	\$ 700	\$ 714	\$ 728	\$ 743	\$ 758
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Materials and Supplies	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236
Repairs & Maintenance	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236
Computer - Maintenance Contract	\$ 675	\$ 675	\$ 675	\$ 675	\$ 675
Equipment - Maintenance	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789
Equipment - fuel/oil/grease	\$ 7,500	\$ 7,650	\$ 7,803	\$ 7,959	\$ 8,118
Equipment - parts/tools, etc	\$ 6,304	\$ 6,430	\$ 6,558	\$ 6,690	\$ 6,823
Building - Maintenance	\$ 3,152	\$ 3,215	\$ 3,279	\$ 3,345	\$ 3,412
Dept Clothing & Apparel	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Safety Devices/Signs	\$ 750	\$ 765	\$ 780	\$ 796	\$ 812
Truck - Chev 3500 1 Ton # 90 -11	\$ -	\$ -	\$ -	\$ -	\$ -
Truck - Chev Pickup # 98 - 7	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Truck - Chev 3500 1 Ton # 05-55	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Sample Testing	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Mapleton Parks	\$ 227,316	\$ 230,454	\$ 233,646	\$ 236,894	\$ 240,198
Surplus/-Deficit	-\$ 227,316	-\$ 230,454	-\$ 233,646	-\$ 236,894	-\$ 240,198

Drayton Ball Park/Soccer Field

Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Ball Park Fees	-\$ 3,500	-\$ 3,570	-\$ 3,641	-\$ 3,714	-\$ 3,789
Miscellaneous/Other Revenue	-\$ 2,000	-\$ 2,040	-\$ 2,081	-\$ 2,122	-\$ 2,165
Total Revenue Drayton Ball Park/Soccer Field	-\$ 5,500	-\$ 5,610	-\$ 5,722	-\$ 5,837	-\$ 5,953
Wages/Salary	\$ 8,991	\$ 9,126	\$ 9,263	\$ 9,402	\$ 9,543
CPP	\$ 412	\$ 418	\$ 425	\$ 431	\$ 438
EI	\$ 189	\$ 192	\$ 195	\$ 198	\$ 201
WSIB	\$ 272	\$ 276	\$ 281	\$ 285	\$ 289
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 174	\$ 177	\$ 179	\$ 182	\$ 185
Benefits	\$ 308	\$ 313	\$ 318	\$ 323	\$ 327
OMERS	\$ 312	\$ 317	\$ 322	\$ 327	\$ 332
Insurance	\$ 6,357	\$ 6,485	\$ 6,614	\$ 6,747	\$ 6,881
Utilities	\$ 2,300	\$ 2,346	\$ 2,393	\$ 2,441	\$ 2,490
Materials and Supplies	\$ 2,000	\$ 2,040	\$ 2,081	\$ 2,122	\$ 2,165
Repairs & Maintenance	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Equipment - Maintenance	\$ 300	\$ 306	\$ 312	\$ 318	\$ 325
Equipment - parts/tools, etc	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Building - Maintenance	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Total Expense Drayton Park/Soccer Field	\$ 27,618	\$ 28,117	\$ 28,625	\$ 29,143	\$ 29,670
Surplus/-Deficit	-\$ 22,118	-\$ 22,507	-\$ 22,903	-\$ 23,306	-\$ 23,716
Maryborough Community Centre					
Snack Bar Sales	\$ -	\$ -	\$ -	\$ -	\$ -
Hall Rental	-\$ 10,000	-\$ 10,000	-\$ 10,000	-\$ 10,000	-\$ 10,000
Alcohol Sales	-\$ 17,000	-\$ 17,000	-\$ 17,000	-\$ 17,000	-\$ 17,000
Kitchen/Bar Rentals	\$ -	\$ -	\$ -	\$ -	\$ -
SOCAN Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RE:SOUND Fees	\$ -	\$ -	\$ -	\$ -	\$ -
Donations	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Discount - Hall	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Maryborough Community Centre	-\$ 27,000				
Wages/Salary	\$ 37,995	\$ 38,565	\$ 39,143	\$ 39,730	\$ 40,326
CPP	\$ 1,344	\$ 1,364	\$ 1,384	\$ 1,405	\$ 1,426
EI	\$ 615	\$ 625	\$ 634	\$ 643	\$ 653
WSIB	\$ 1,035	\$ 1,051	\$ 1,067	\$ 1,083	\$ 1,099
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 696	\$ 707	\$ 717	\$ 728	\$ 739
Benefits	\$ 2,838	\$ 2,880	\$ 2,923	\$ 2,967	\$ 3,012
OMERS	\$ 3,577	\$ 3,631	\$ 3,685	\$ 3,741	\$ 3,797
Debt Charges - Principal	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Mileage -	\$ -	\$ -	\$ -	\$ -	\$ -
Health & Safety	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 8,000	\$ 8,160	\$ 8,323	\$ 8,490	\$ 8,659
Garbage Collection	\$ 1,250	\$ 1,275	\$ 1,301	\$ 1,327	\$ 1,353
Utilities	\$ 18,000	\$ 18,360	\$ 18,727	\$ 19,102	\$ 19,484
Telephone/Communications	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Postage/Courier Service	\$ 27	\$ 27	\$ 28	\$ 28	\$ 29
Advertising	\$ 530	\$ 541	\$ 552	\$ 563	\$ 574
Materials and Supplies	\$ 3,500	\$ 3,570	\$ 3,641	\$ 3,714	\$ 3,789
Repairs & Maintenance	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Computer - Hardware/Software	\$ 530	\$ 541	\$ 551	\$ 562	\$ 574



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Equipment - Maintenance	\$ 3,183	\$ 3,247	\$ 3,312	\$ 3,378	\$ 3,445
Equipment - parts/tools, etc	\$ 265	\$ 270	\$ 276	\$ 281	\$ 287
Building - Maintenance	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Building - Snow removal	\$ 3,713	\$ 3,787	\$ 3,863	\$ 3,940	\$ 4,019
SOCAN - Tarrif fee	\$ 530	\$ 541	\$ 552	\$ 563	\$ 574
ReSound Music Licensing Fee	\$ -	\$ -	\$ -	\$ -	\$ -
Kitchen/Hall Supplies	\$ 530	\$ 541	\$ 552	\$ 563	\$ 574
Bar Supplies	\$ 8,000	\$ 8,160	\$ 8,323	\$ 8,490	\$ 8,659
Bar Revenue Share	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 530	\$ 541	\$ 551	\$ 562	\$ 574
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412
Sample Testing	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Maryborough Community Centre	\$ 143,689	\$ 145,722	\$ 147,793	\$ 149,901	\$ 152,047
Surplus/-Deficit	-\$ 116,689	-\$ 118,722	-\$ 120,793	-\$ 122,901	-\$ 125,047

Alma Community Centre					
Miscellaneous/Other Revenue	-\$ 20,000	-\$ 20,000	-\$ 20,000	-\$ 20,000	-\$ 20,000
Total Revenue Alma Community Centre	-\$ 20,000				
Wages/Salary	\$ 4,568	\$ 4,637	\$ 4,706	\$ 4,777	\$ 4,849
CPP	\$ 154	\$ 156	\$ 158	\$ 161	\$ 163
EI	\$ 70	\$ 71	\$ 72	\$ 73	\$ 75
WSIB	\$ 124	\$ 126	\$ 128	\$ 130	\$ 132
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 89	\$ 90	\$ 92	\$ 93	\$ 94
Benefits	\$ 370	\$ 376	\$ 381	\$ 387	\$ 393
OMERS	\$ 482	\$ 489	\$ 496	\$ 504	\$ 511
Insurance	\$ 11,000	\$ 11,220	\$ 11,444	\$ 11,673	\$ 11,907
Utilities	\$ 19,000	\$ 19,380	\$ 19,768	\$ 20,163	\$ 20,566
Telephone/Communications	\$ 550	\$ 561	\$ 572	\$ 584	\$ 595
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Building - Maintenance	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
Donations	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Transfer to Reserves	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Capital - Building	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Alma Community Centre	\$ 60,408	\$ 61,186	\$ 61,980	\$ 62,790	\$ 63,615
Surplus/-Deficit	-\$ 40,408	-\$ 41,186	-\$ 41,980	-\$ 42,790	-\$ 43,615
Recreation & culture Total Revenue	-\$ 275,802	-\$ 280,378	-\$ 285,046	-\$ 289,807	-\$ 294,663
Recreation & culture Total Expense	\$ 1,199,155	\$ 1,218,902	\$ 1,239,001	\$ 1,259,459	\$ 1,280,281
Recreation & culture Surplus/-Deficit	-\$ 923,353	-\$ 938,524	-\$ 953,956	-\$ 969,652	-\$ 985,618



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Planning & Zoning					
Zoning Compliance - Letters	-\$ 7,000	-\$ 7,140	-\$ 7,283	-\$ 7,428	-\$ 7,577
Subdivision/ Site Plan Compliance	\$ -	\$ -	\$ -	\$ -	\$ -
Zoning Fees	-\$ 17,000	-\$ 17,340	-\$ 17,687	-\$ 18,041	-\$ 18,401
Subdivision Fees	-\$ 1,000	-\$ 1,020	-\$ 1,040	-\$ 1,061	-\$ 1,082
Site Control Fees	-\$ 9,000	-\$ 9,180	-\$ 9,364	-\$ 9,551	-\$ 9,742
Clearance Letters for Consents	-\$ 1,200	-\$ 1,224	-\$ 1,248	-\$ 1,273	-\$ 1,299
Application Fee - Minor Variances	-\$ 6,000	-\$ 6,120	-\$ 6,242	-\$ 6,367	-\$ 6,495
Temporary Use	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Other Revenue	-\$ 2,500	-\$ 2,550	-\$ 2,601	-\$ 2,653	-\$ 2,706
Total Revenue Planning & Zoning	-\$ 43,700	-\$ 44,574	-\$ 45,465	-\$ 46,375	-\$ 47,302
Wages/Salary	\$ 53,093	\$ 53,890	\$ 54,698	\$ 55,518	\$ 56,351
CPP	\$ 2,000	\$ 2,030	\$ 2,060	\$ 2,091	\$ 2,123
EI	\$ 913	\$ 927	\$ 941	\$ 955	\$ 969
WSIB	\$ 1,467	\$ 1,489	\$ 1,511	\$ 1,534	\$ 1,557
RSP	\$ 2,015	\$ 2,045	\$ 2,076	\$ 2,107	\$ 2,139
EHT	\$ 1,014	\$ 1,029	\$ 1,044	\$ 1,060	\$ 1,076
Benefits	\$ 4,811	\$ 4,884	\$ 4,957	\$ 5,031	\$ 5,107
OMERS	\$ 3,031	\$ 3,076	\$ 3,122	\$ 3,169	\$ 3,217
Travel Expenses	\$ 925	\$ 944	\$ 962	\$ 982	\$ 1,001
Mileage	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Education/Seminar/Convention	\$ 750	\$ 765	\$ 780	\$ 796	\$ 812
Membership Fees	\$ 200	\$ 204	\$ 208	\$ 212	\$ 216
Utilities	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624
Telephone/Communications	\$ 830	\$ 847	\$ 864	\$ 881	\$ 898
Advertising	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Material & Supplies	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706
Computer - Hardware/Software	\$ 2,177	\$ 2,221	\$ 2,265	\$ 2,310	\$ 2,356



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Computer - Maintenance Contract	\$ 1,300	\$ 1,326	\$ 1,353	\$ 1,380	\$ 1,407
Equipment - Maintenance	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541
Building - Maintenance	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577
Legal Services	\$ 3,400	\$ 3,468	\$ 3,537	\$ 3,608	\$ 3,680
Planning Services	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Planning & Zoning	\$ 93,426	\$ 94,953	\$ 96,505	\$ 98,083	\$ 99,687
Surplus/-Deficit	-\$ 49,726	-\$ 50,379	-\$ 51,039	-\$ 51,708	-\$ 52,385

C & I - Economic Development

Canada Condition Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Ontario Conditional Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -
Other Revenue	-\$ 2,250	-\$ 2,250	-\$ 2,250	-\$ 2,250	-\$ 2,250
Miscellaneous/Other Revenue	-\$ 25,000	-\$ 25,000	-\$ 25,000	-\$ 25,000	-\$ 25,000
Recovery Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue C & I - Economic Development	-\$ 27,250				
Wages/Salary	\$ 79,125	\$ 80,312	\$ 81,516	\$ 82,739	\$ 83,980
CPP	\$ 2,962	\$ 3,007	\$ 3,052	\$ 3,097	\$ 3,144
EI	\$ 1,353	\$ 1,374	\$ 1,394	\$ 1,415	\$ 1,436
WSIB	\$ 2,286	\$ 2,320	\$ 2,355	\$ 2,390	\$ 2,426
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 1,528	\$ 1,550	\$ 1,574	\$ 1,597	\$ 1,621
Benefits	\$ 7,217	\$ 7,326	\$ 7,435	\$ 7,547	\$ 7,660
OMERS	\$ 7,900	\$ 8,018	\$ 8,139	\$ 8,261	\$ 8,385
Travel Expenses	\$ 1,538	\$ 1,568	\$ 1,600	\$ 1,632	\$ 1,664
Mileage	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Education/Seminar/Convention	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
Membership fees	\$ 750	\$ 765	\$ 780	\$ 796	\$ 812
Utilities	\$ 801	\$ 817	\$ 833	\$ 850	\$ 867
Telephone/Communications	\$ 800	\$ 816	\$ 832	\$ 849	\$ 866
Advertising	\$ 4,500	\$ 4,590	\$ 4,682	\$ 4,775	\$ 4,871
Material and Supplies	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061	\$ 1,082
Computer - Hardware/Software	\$ 4,700	\$ 4,700	\$ 4,700	\$ 4,700	\$ 4,700
Computer - Maintenance Contract	\$ 1,222	\$ 1,246	\$ 1,271	\$ 1,297	\$ 1,323
Dept Clothing & Apparel	\$ 400	\$ 408	\$ 416	\$ 424	\$ 433
Promotions	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Meeting Expense	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Taste Real Partnership	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
BR& E Project	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Career Fair/Youth Outreach	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
FarmLink Program	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Cultural Plan	\$ -	\$ -	\$ -	\$ -	\$ -
Banners	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Drayton Farm Show	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Butter Tarts & Buggies	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Chamber of Commerce	\$ 4,000	\$ -	\$ -	\$ -	\$ -
Community Improvement Plan	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Photo Contest	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Downtown Beautification	\$ 5,000	\$ 5,100	\$ 5,200	\$ 5,300	\$ 5,400
Special Event - Canada Day	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Mapleton Youth Action Council	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Community Improvement Plan	\$ -	\$ -	\$ -	\$ -	\$ -
Community Guide	\$ 5,000	\$ 7,000	\$ -	\$ 13,000	\$ -
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -



Account Name	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Transfer to Reserves	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Non-TCA Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense C & I - Economic Development	\$ 297,581	\$ 292,517	\$ 287,482	\$ 302,476	\$ 291,500
Surplus/-Deficit	-\$ 270,331	-\$ 265,267	-\$ 260,232	-\$ 275,226	-\$ 264,250

Municipal Drainage

Grants - Provincial Drainage	-\$ 10,400	-\$ 10,700	-\$ 10,700	-\$ 10,700	\$ -
Miscellaneous/Other Revenue	-\$ 17,000	-\$ 17,000	-\$ 17,000	-\$ 17,000	\$ -
Wayne Cole Drain	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Municipal Drainage	-\$ 27,400	-\$ 27,700	-\$ 27,700	-\$ 27,700	\$ -
Wages/Salary	\$ 15,087	\$ 15,389	\$ 15,696	\$ 16,010	\$ 16,330
CPP	\$ 747	\$ 762	\$ 777	\$ 793	\$ 808
EI	\$ 392	\$ 400	\$ 408	\$ 416	\$ 425
WSIB	\$ 435	\$ 443	\$ 452	\$ 461	\$ 470
RSP	\$ -	\$ -	\$ -	\$ -	\$ -
EHT	\$ 294	\$ 300	\$ 306	\$ 312	\$ 318
Benefits	\$ 400	\$ 408	\$ 416	\$ 424	\$ 433
OMERS	\$ 1,300	\$ 1,326	\$ 1,353	\$ 1,380	\$ 1,407
Travel Expenses	\$ 781	\$ 797	\$ 813	\$ 829	\$ 846
Education/Seminar/Convention	\$ -	\$ -	\$ -	\$ -	\$ -
Membership fees	\$ 250	\$ 255	\$ 260	\$ 265	\$ 271
Telephone/Communications	\$ 110	\$ 112	\$ 114	\$ 117	\$ 119
Cell Phone	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment - parts/tools, etc	\$ -	\$ -	\$ -	\$ -	\$ -
Studies / Reports	\$ -	\$ -	\$ -	\$ -	\$ -
Safety Devices/Signs	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
Total Expense Municipal Drainage	\$ 154,796	\$ 155,192	\$ 155,596	\$ 156,007	\$ 156,428
Surplus/-Deficit	-\$ 127,396	-\$ 127,492	-\$ 127,896	-\$ 128,307	-\$ 156,428



Account Name

2018 Budget 2019 Budget 2020 Budget 2021 Budget 2022 Budget

Tile Drainage

Tile Drain Deb - Tax Levy Principal	-\$ 31,223	-\$ 31,847	-\$ 32,484	-\$ 33,134	-\$ 33,797
Tile Drain Deb - Tax Levy Int	-\$ 4,116	-\$ 4,198	-\$ 4,282	-\$ 4,368	-\$ 4,455
Long Term Debt Incurred	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue Tile Drainage	-\$ 35,339	-\$ 36,046	-\$ 36,767	-\$ 37,502	-\$ 38,252
Tile Drain Payments - Principal	31,223	31,847	32,484	33,134	33,797
Tile Drain Payments - Interest	4,116	4,198	4,282	4,368	4,455
Tile Drain Loans - new	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense Tile Drainage	\$ 35,339	\$ 36,046	\$ 36,767	\$ 37,502	\$ 38,252
Surplus/-Deficit	\$ -				
Planning & Development Total Revenue	-\$ 133,689	-\$ 135,570	-\$ 137,182	-\$ 138,827	-\$ 112,804
Planning & Development Total Expense	\$ 581,142	\$ 578,707	\$ 576,349	\$ 594,068	\$ 585,867
Planning & Development Surplus/-Deficit	-\$ 447,453	-\$ 443,137	-\$ 439,166	-\$ 455,241	-\$ 473,063